



Worcester
CITY COUNCIL

Building a successful future on 2,000 years of history

**BUDGET BOOK
2018-19**

**WORCESTER CITY COUNCIL
BUDGET 2018/19**

GENERAL FUND SUMMARY	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	9,622,926	10,008,501	9,717,020	10,239,770	(163,000)	10,076,770
Premises	2,064,144	2,013,176	2,654,420	2,485,020	(5,000)	2,480,020
Transport	603,170	582,224	616,770	625,620	(70,500)	555,120
Supplies and Services	1,911,580	1,919,870	1,966,260	2,045,460	(20,000)	2,025,460
Third Party Payments	6,148,522	6,135,505	5,783,420	5,974,050	(81,500)	5,892,550
Total Expenditure	20,350,342	20,659,276	20,737,890	21,369,920	(340,000)	21,029,920
Grants and Contributions	(2,183,439)	(2,275,264)	(1,730,580)	(1,711,300)	0	(1,711,300)
Fees and Charges	(7,334,792)	(7,770,618)	(7,668,060)	(7,876,060)	(247,000)	(8,123,060)
Other Income	(1,670,930)	(1,955,230)	(1,771,200)	(1,771,200)	15,000	(1,756,200)
Total Income	(11,189,161)	(12,001,112)	(11,169,840)	(11,358,560)	(232,000)	(11,590,560)
Housing Benefit Payments	33,227,740	31,842,841	31,280,980	31,380,980	0	31,380,980
Housing Benefit Overpayments	935,000	1,023,199	935,000	935,000	0	935,000
HB Overpayments Recovered	(1,347,000)	(1,549,906)	(1,347,000)	(1,347,000)	0	(1,347,000)
HB Bad Debt Provision	0	68,650	0	0	0	0
Housing Benefit Certificated	(32,947,740)	(31,489,740)	(31,000,980)	(31,000,980)	0	(31,000,980)
Revs and Bens Subsidy	(132,000)	(104,955)	(132,000)	(32,000)	0	(32,000)
NET COST OF SERVICES	9,029,181	8,553,208	9,436,050	9,979,360	(572,000)	9,407,360
Interest Payable	420,850	362,681	570,690	570,370	(27,000)	543,370
Investment Interest	(138,400)	(127,960)	(82,410)	(41,000)	0	(41,000)
Other Interest Receivable	0	0	0	0	(200,000)	(200,000)
Capital exp charged to General Fund	66,522	66,522	0	0	0	0
Minimum Revenue Provision	525,624	380,740	475,610	515,520	(77,000)	438,520
Net Capital Charges	874,596	681,983	963,890	1,044,890	(304,000)	740,890
To Earmarked Reserves	762,451	1,349,945	104,350	98,750	0	98,750
From Earmarked Reserves	(768,941)	(768,865)	0	0	(20,000)	(20,000)
Net Revenue Movement on Reserves	(6,490)	581,079	104,350	98,750	(20,000)	78,750
Net Operating Costs	868,106	1,263,062	1,068,240	1,143,640	(324,000)	819,640
NET BUDGET REQUIREMENT	9,897,287	9,816,270	10,504,290	11,123,000	(896,000)	10,227,000
Council Tax	(5,279,000)	(5,279,071)	(5,556,000)	(5,758,000)	0	(5,758,000)
Business Rates	(846,010)	(846,024)	(3,183,000)	(3,239,000)	0	(3,239,000)
Revenue Support Grant	(1,212,656)	(1,213,264)	(666,000)	(306,000)	0	(306,000)
New Homes Bonus	(2,377,000)	(2,377,132)	(2,181,700)	(1,609,000)	0	(1,609,000)
To Earmarked Reserves (New Homes Bonus)	1,296,000	1,296,000	1,184,700	788,000	0	788,000
From Earmarked Reserves (Business Rates)	(941,720)	(941,720)	0	0	0	0
Other S31 Grants (Business Rates)	(590,611)	(590,095)	0	0	0	0
SOURCES OF FINANCE	(9,950,997)	(9,951,306)	(10,402,000)	(10,124,000)	0	(10,124,000)
TRANSFERS FROM / (TO) GENERAL FUND	(53,710)	(135,036)	102,290	999,000	(896,000)	103,000

WORCESTER CITY COUNCIL
BUDGET 2018/19

DIRECTORATE : PLACE	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	1,682,726	1,716,372	1,631,610	1,786,750	(13,000)	1,773,750
Premises	493,076	497,589	367,190	368,160	0	368,160
Transport	9,150	8,342	9,720	9,720	0	9,720
Supplies and Services	294,150	285,439	326,200	326,870	0	326,870
Third Party Payments	1,705,220	1,705,846	1,391,810	1,488,240	(31,000)	1,457,240
Internal Recharges	33,970	34,010	34,170	34,170	0	34,170
Total Expenditure	4,218,292	4,247,598	3,760,700	4,013,910	(44,000)	3,969,910
Grants and Contributions	(694,475)	(723,094)	(592,330)	(592,330)	0	(592,330)
Fees and Charges	(818,910)	(709,563)	(823,630)	(818,630)	(72,000)	(890,630)
Other Income	(565,430)	(540,498)	(494,060)	(494,060)	0	(494,060)
Total Income	(2,078,815)	(1,973,155)	(1,910,020)	(1,905,020)	(72,000)	(1,977,020)
Grand Total	2,139,477	2,274,443	1,850,680	2,108,890	(116,000)	1,992,890

Summary by service:

DIRECTORATE : PLACE	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Economic Dev and Planning Expenditure	1,580,690	1,621,103	1,457,750	1,483,130	37,000	1,520,130
Economic Dev and Planning Income	(933,315)	(930,817)	(924,120)	(924,120)	(72,000)	(996,120)
Economic Dev and Planning Total	647,375	690,286	533,630	559,010	(35,000)	524,010
Strategic Housing Expenditure	2,057,502	2,026,633	1,738,080	1,950,490	(50,000)	1,900,490
Strategic Housing Income	(1,145,500)	(1,042,338)	(985,900)	(980,900)	0	(980,900)
Strategic Housing Total	912,002	984,295	752,180	969,590	(50,000)	919,590
Museums Service Expenditure	580,100	599,862	564,870	580,290	(31,000)	549,290
Museums Service Income	0	0	0	0	0	0
Museums Service Total	580,100	599,862	564,870	580,290	(31,000)	549,290
Grand Total	2,139,477	2,274,443	1,850,680	2,108,890	(116,000)	1,992,890

**WORCESTER CITY COUNCIL
BUDGET 2018/19**

ECONOMIC DEVELOPMENT AND PLANNING	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	943,970	978,134	906,680	930,330	37,000	967,330
Premises	150	2,412	100	100	0	100
Transport	5,910	5,874	6,830	6,830	0	6,830
Supplies and Services	225,520	231,347	253,530	253,530	0	253,530
Third Party Payments	373,120	371,322	258,390	260,120	0	260,120
Internal Recharges	32,020	32,014	32,220	32,220	0	32,220
Total Expenditure	1,580,690	1,621,103	1,457,750	1,483,130	37,000	1,520,130
Grants and Contributions	(66,335)	(86,487)	(12,000)	(12,000)	0	(12,000)
Fees and Charges	(672,840)	(625,739)	(721,560)	(721,560)	(72,000)	(793,560)
Other Income	(194,140)	(218,591)	(190,560)	(190,560)	0	(190,560)
Total Income	(933,315)	(930,817)	(924,120)	(924,120)	(72,000)	(996,120)
Grand Total	647,375	690,287	533,630	559,010	(35,000)	524,010

Directorate:

Place

Summary by sub-service:

ECONOMIC DEVELOPMENT AND PLANNING	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Land Charges Expenditure	128,170	146,141	149,600	150,640	(20,000)	130,640
Land Charges Income	(143,990)	(161,960)	(192,710)	(192,710)	0	(192,710)
Land Charges Total	(15,820)	(15,820)	(43,110)	(42,070)	(20,000)	(62,070)
Building Control Expenditure	83,300	103,000	86,560	88,290	0	88,290
Building Control Income	(110,350)	(118,639)	(110,350)	(110,350)	0	(110,350)
Building Control Total	(27,050)	(15,639)	(23,790)	(22,060)	0	(22,060)
Planning Policy Expenditure	174,810	127,620	185,240	188,060	22,000	210,060
Planning Policy Income	(34,645)	(34,645)	0	0	0	0
Planning Policy Total	140,165	92,975	185,240	188,060	22,000	210,060
Initiatives and Projects Expenditure	109,950	81,592	47,170	47,170	0	47,170
Initiatives and Projects Income	(2,560)	(2,562)	0	0	0	0
Initiatives and Projects Total	107,390	79,030	47,170	47,170	0	47,170
Economic Development and Regen Expenditure	323,260	343,441	264,460	273,000	0	273,000
Economic Development and Regen Income	(5,840)	(5,838)	0	0	0	0
Economic Development and Regen Total	317,420	337,603	264,460	273,000	0	273,000
City Centre and Tourism Expenditure	251,720	274,857	223,260	223,260	0	223,260
City Centre and Tourism Income	(191,580)	(196,799)	(202,560)	(202,560)	0	(202,560)
City Centre and Tourism Total	60,140	78,058	20,700	20,700	0	20,700
Dev Control and Enforcement Expenditure	341,230	384,009	332,790	341,490	35,000	376,490
Dev Control and Enforcement Income	(408,250)	(385,235)	(402,400)	(402,400)	(72,000)	(474,400)
Dev Control and Enforcement Total	(67,020)	(1,226)	(69,610)	(60,910)	(37,000)	(97,910)
Heritage and Design Expenditure	168,250	160,444	168,670	171,220	0	171,220
Heritage and Design Income	(36,100)	(25,138)	(16,100)	(16,100)	0	(16,100)
Heritage and Design Total	132,150	135,306	152,570	155,120	0	155,120
Grand Total	647,375	690,287	533,630	559,010	(35,000)	524,010

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STRATEGIC HOUSING	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	738,756	738,238	724,930	856,420	(50,000)	806,420
Premises	403,116	393,932	307,780	307,780	0	307,780
Transport	3,240	2,468	2,890	2,890	0	2,890
Supplies and Services	68,630	54,091	72,670	73,340	0	73,340
Third Party Payments	843,760	837,904	629,810	710,060	0	710,060
Total Expenditure	2,057,502	2,026,633	1,738,080	1,950,490	(50,000)	1,900,490
Grants and Contributions	(628,140)	(636,607)	(580,330)	(580,330)	0	(580,330)
Fees and Charges	(146,070)	(83,824)	(102,070)	(97,070)	0	(97,070)
Other Income	(371,290)	(321,908)	(303,500)	(303,500)	0	(303,500)
Total Income	(1,145,500)	(1,042,338)	(985,900)	(980,900)	0	(980,900)
Grand Total	912,002	984,295	752,180	969,590	(50,000)	919,590

Directorate:

Place

Summary by sub-service:

STRATEGIC HOUSING	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Homelessness Expenditure	1,119,150	1,100,837	673,310	801,200	0	801,200
Homelessness Income	(655,760)	(679,010)	(345,670)	(345,670)	0	(345,670)
Homelessness Total	463,390	421,827	327,640	455,530	0	455,530
Welfare Assistance Scheme Expenditure	371,400	371,405	594,800	676,450	0	676,450
Welfare Assistance Scheme Income	(247,910)	(247,914)	(510,190)	(510,190)	0	(510,190)
Welfare Assistance Scheme Total	123,490	123,491	84,610	166,260	0	166,260
Private Sector Housing Expenditure	160,426	181,676	129,730	139,270	0	139,270
Private Sector Housing Income	(146,070)	(84,585)	(102,070)	(97,070)	0	(97,070)
Private Sector Housing Total	14,356	97,091	27,660	42,200	0	42,200
Strategic Housing Expenditure	226,300	221,817	271,940	264,400	0	264,400
Strategic Housing Income	(27,970)	(29,330)	(27,970)	(27,970)	0	(27,970)
Strategic Housing Total	198,330	192,487	243,970	236,430	0	236,430
Area of Highest Need Expenditure	75,940	67,378	68,300	69,170	(50,000)	19,170
Area of Highest Need Income	0	(1,500)	0	0	0	0
Area of Highest Need Total	75,940	65,878	68,300	69,170	(50,000)	19,170
Park Street Hostel Expenditure	104,286	83,520	0	0	0	0
Park Street Hostel Income	(67,790)	0	0	0	0	0
Park Street Hostel Total	36,496	83,520	0	0	0	0
Grand Total	912,002	984,295	752,180	969,590	(50,000)	919,590

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JOINT MUSEUMS SERVICE	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Premises	89,810	101,245	59,310	60,280	0	60,280
Third Party Payments	488,340	496,620	503,610	518,060	(31,000)	487,060
Internal Recharges	1,950	1,997	1,950	1,950	0	1,950
Total Expenditure	580,100	599,861	564,870	580,290	(31,000)	549,290
Grand Total	580,100	599,861	564,870	580,290	(31,000)	549,290

Directorate:

Place

WORCESTER CITY COUNCIL
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DIRECTORATE : COMMISSIONING AND DELIVERY	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	4,187,150	4,273,171	4,213,940	4,533,030	(104,000)	4,429,030
Premises	488,699	440,849	572,530	585,530	0	585,530
Transport	492,020	477,518	506,030	514,860	(70,500)	444,360
Supplies and Services	888,730	918,118	940,290	944,560	0	944,560
Third Party Payments	2,349,431	2,342,692	2,304,050	2,406,310	(50,500)	2,355,810
Internal Recharges	20,410	21,002	20,210	20,210	0	20,210
Total Expenditure	8,426,440	8,473,351	8,557,050	9,004,500	(225,000)	8,779,500
Grants and Contributions	(362,834)	(395,229)	(339,880)	(339,880)	0	(339,880)
Fees and Charges	(6,454,912)	(6,751,720)	(6,751,460)	(6,736,460)	(175,000)	(6,911,460)
Other Income	(605,000)	(858,183)	(747,670)	(747,670)	0	(747,670)
Total Income	(7,422,746)	(8,005,132)	(7,839,010)	(7,824,010)	(175,000)	(7,999,010)
Grand Total	1,003,694	468,218	718,040	1,180,490	(400,000)	780,490

Summary by service:

DIRECTORATE : COMMISSIONING AND DELIVERY	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Operations Expenditure	4,153,599	4,170,553	4,256,150	4,488,110	(130,000)	4,358,110
Operations Income	(1,345,480)	(1,634,425)	(1,568,000)	(1,577,100)	(75,000)	(1,652,100)
Operations Total	2,808,119	2,536,128	2,688,150	2,911,010	(205,000)	2,706,010
Community Services Expenditure	2,776,001	2,713,394	2,863,370	3,048,430	(82,000)	2,966,430
Community Services Income	(6,145,746)	(6,436,444)	(6,339,690)	(6,315,590)	(100,000)	(6,415,590)
Community Services Total	(3,369,745)	(3,723,051)	(3,476,320)	(3,267,160)	(182,000)	(3,449,160)
Commissioning and Transformation Expenditure	1,565,320	1,661,548	1,506,210	1,536,640	(13,000)	1,523,640
Commissioning and Transformation Income	0	(6,407)	0	0	0	0
Commissioning and Transformation Total	1,565,320	1,655,141	1,506,210	1,536,640	(13,000)	1,523,640
Grand Total	1,003,694	468,218	718,040	1,180,490	(400,000)	780,490

**WORCESTER CITY COUNCIL
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OPERATIONS	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	2,816,990	2,850,934	2,742,030	2,939,970	(32,000)	2,907,970
Premises	116,849	85,178	208,710	211,350	0	211,350
Transport	485,850	470,634	501,870	510,700	(70,500)	440,200
Supplies and Services	470,550	477,523	532,880	532,910	0	532,910
Third Party Payments	263,360	286,284	270,660	293,180	(27,500)	265,680
Total Expenditure	4,153,599	4,170,553	4,256,150	4,488,110	(130,000)	4,358,110
Internal Recharges	(68,480)	(72,434)	(68,680)	(68,680)	0	(68,680)
Grants and Contributions	(236,210)	(240,559)	(236,210)	(236,210)	0	(236,210)
Fees and Charges	(836,570)	(975,091)	(1,021,570)	(1,030,670)	(75,000)	(1,105,670)
Other Income	(204,220)	(346,341)	(241,540)	(241,540)	0	(241,540)
Total Income	(1,345,480)	(1,634,425)	(1,568,000)	(1,577,100)	(75,000)	(1,652,100)
Grand Total	2,808,119	2,536,128	2,688,150	2,911,010	(205,000)	2,706,010

Directorate:

Commissioning and Delivery

Summary by sub-service:

OPERATIONS	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Operations Management Expenditure	178,950	273,089	179,990	200,880	0	200,880
Operations Management Total	178,950	273,089	179,990	200,880	0	200,880
Business Services Team Expenditure	191,460	168,481	213,350	219,820	0	219,820
Business Services Team Total	191,460	168,481	213,350	219,820	0	219,820
Green Space Expenditure	688,339	650,813	717,240	760,460	0	760,460
Green Space Income	(73,510)	(40,065)	(50,830)	(50,830)	0	(50,830)
Green Space Total	614,829	610,747	666,410	709,630	0	709,630
Fleet and Depot Expenditure	810,540	767,571	797,100	815,420	(98,000)	717,420
Fleet and Depot Income	(3,330)	(10,672)	(3,330)	(3,330)	0	(3,330)
Fleet and Depot Total	807,210	756,898	793,770	812,090	(98,000)	714,090
Domestic Refuse Expenditure	817,810	795,135	777,630	814,850	(50,900)	763,950
Domestic Refuse Income	(51,640)	(72,089)	(51,640)	(51,640)	0	(51,640)
Domestic Refuse Total	766,170	723,047	725,990	763,210	(50,900)	712,310
Trade and Garden Waste Expenditure	381,100	446,602	474,540	482,180	18,900	501,080
Trade and Garden Waste Income	(806,010)	(957,911)	(1,011,010)	(1,020,110)	(75,000)	(1,095,110)
Trade and Garden Waste Total	(424,910)	(511,308)	(536,470)	(537,930)	(56,100)	(594,030)
Neighbourhood Team Expenditure	1,085,780	1,069,255	1,096,680	1,194,880	0	1,194,880
Neighbourhood Team Income	(411,370)	(554,081)	(451,570)	(451,570)	0	(451,570)
Neighbourhood Team Total	674,410	515,173	645,110	743,310	0	743,310
Grand Total	2,808,119	2,536,128	2,688,150	2,911,010	(205,000)	2,706,010

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COMMUNITY SERVICES	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	994,960	898,651	1,162,850	1,236,330	(72,000)	1,164,330
Premises	371,850	357,225	363,820	374,180	0	374,180
Transport	4,280	6,659	3,210	3,210	0	3,210
Supplies and Services	302,310	356,408	298,960	300,900	0	300,900
Third Party Payments	1,013,711	1,001,016	945,640	1,044,920	(10,000)	1,034,920
Internal Recharges	88,890	93,435	88,890	88,890	0	88,890
Total Expenditure	2,776,001	2,713,394	2,863,370	3,048,430	(82,000)	2,966,430
Grants and Contributions	(126,624)	(149,390)	(103,670)	(103,670)	0	(103,670)
Fees and Charges	(5,618,342)	(5,776,335)	(5,729,890)	(5,705,790)	(100,000)	(5,805,790)
Other Income	(400,780)	(510,719)	(506,130)	(506,130)	0	(506,130)
Total Income	(6,145,746)	(6,436,444)	(6,339,690)	(6,315,590)	(100,000)	(6,415,590)
Grand Total	(3,369,745)	(3,723,050)	(3,476,320)	(3,267,160)	(182,000)	(3,449,160)

Directorate: Commissioning and Delivery

Summary by sub-service:

COMMUNITY SERVICES	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Regulatory Services Expenditure	560,401	522,262	549,320	559,260	(10,000)	549,260
Regulatory Services Income	(287,752)	(338,880)	(280,300)	(287,100)	0	(287,100)
Regulatory Services Total	272,649	183,383	269,020	272,160	(10,000)	262,160
Parking and Enforcement Expenditure	990,850	886,361	1,011,510	1,057,260	(35,000)	1,022,260
Parking and Enforcement Income	(3,552,030)	(3,698,103)	(3,657,860)	(3,614,660)	(100,000)	(3,714,660)
Parking and Enforcement Total	(2,561,180)	(2,811,742)	(2,646,350)	(2,557,400)	(135,000)	(2,692,400)
Community Services Management Expenditure	58,420	58,081	133,100	136,800	0	136,800
Community Services Management Income	(30,000)	(20,014)	(30,000)	(30,000)	0	(30,000)
Community Services Management Total	28,420	38,067	103,100	106,800	0	106,800
Bereavement Expenditure	392,280	386,306	421,720	431,510	0	431,510
Bereavement Income	(1,751,560)	(1,726,506)	(1,775,560)	(1,787,860)	0	(1,787,860)
Bereavement Total	(1,359,280)	(1,340,200)	(1,353,840)	(1,356,350)	0	(1,356,350)
Community Engagement Expenditure	246,570	245,972	268,310	284,050	0	284,050
Community Engagement Income	(82,970)	(91,160)	(82,970)	(82,970)	0	(82,970)
Community Engagement Total	163,600	154,812	185,340	201,080	0	201,080
Community Safety Expenditure	125,310	146,215	141,210	146,740	(37,000)	109,740
Community Safety Income	(68,654)	(78,761)	(45,700)	(45,700)	0	(45,700)
Community Safety Total	56,656	67,454	95,510	101,040	(37,000)	64,040
Leisure and Sports Provision Expenditure	48,680	5,582	0	0	0	0
Leisure and Sports Provision Income	(334,280)	(428,830)	(428,800)	(428,800)	0	(428,800)
Leisure and Sports Provision Total	(285,600)	(423,248)	(428,800)	(428,800)	0	(428,800)
Community Activities Expenditure	353,490	462,615	338,200	432,810	0	432,810
Community Activities Income	(38,500)	(54,191)	(38,500)	(38,500)	0	(38,500)
Community Activities Total	314,990	408,424	299,700	394,310	0	394,310
Grand Total	(3,369,745)	(3,723,050)	(3,476,320)	(3,267,160)	(182,000)	(3,449,160)

WORCESTER CITY COUNCIL
BUDGET 2018/19

COMMISSIONING AND TRANSFORMATION	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	375,200	523,586	309,060	356,730	0	356,730
Premises	0	(1,554)	0	0	0	0
Transport	1,890	225	950	950	0	950
Supplies and Services	115,870	84,188	108,450	110,750	0	110,750
Third Party Payments	1,072,360	1,055,392	1,087,750	1,068,210	(13,000)	1,055,210
Total Expenditure	1,565,320	1,661,837	1,506,210	1,536,640	(13,000)	1,523,640
Grants and Contributions	0	(5,280)	0	0	0	0
Fees and Charges	0	(294)	0	0	0	0
Other Income	0	(1,122)	0	0	0	0
Total Income	0	(6,697)	0	0	0	0
Grand Total	1,565,320	1,655,141	1,506,210	1,536,640	(13,000)	1,523,640

Directorate:

Commissioning and Delivery

Summary by sub-service:

COMMISSIONING AND TRANSFORMATION	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Commissioning and Transformation Expenditure	154,410	353,186	84,600	88,170	0	88,170
Commissioning and Transformation Income	0	(5,570)	0	0	0	0
Commissioning and Transformation Total	154,410	347,616	84,600	88,170	0	88,170
Performance Improvement Expenditure	271,690	203,433	272,790	316,890	0	316,890
Performance Improvement Total	271,690	203,433	272,790	316,890	0	316,890
ICT Services Expenditure	678,330	652,291	690,950	664,890	(13,000)	651,890
ICT Services Total	678,330	652,291	690,950	664,890	(13,000)	651,890
Emergency Planning Expenditure	18,040	15,165	18,040	18,040	0	18,040
Emergency Planning Total	18,040	15,165	18,040	18,040	0	18,040
HUB Shared Service Expenditure	442,850	437,761	439,830	448,650	0	448,650
HUB Shared Service Income	0	(1,127)	0	0	0	0
HUB Shared Service Total	442,850	436,635	439,830	448,650	0	448,650
Grand Total	1,565,320	1,655,141	1,506,210	1,536,640	(13,000)	1,523,640

**WORCESTER CITY COUNCIL
BUDGET 2018/19**

DIRECTORATE : RESOURCES AND GOVERNANCE	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	3,148,290	3,406,249	3,193,860	3,212,370	(46,000)	3,166,370
Premises	1,082,369	1,074,738	1,714,700	1,531,330	(5,000)	1,526,330
Transport	99,550	95,404	98,720	98,740	0	98,740
Supplies and Services	708,550	701,052	683,570	757,830	(20,000)	737,830
Third Party Payments	2,093,721	2,086,967	2,087,560	2,079,500	0	2,079,500
Total Expenditure	7,132,480	7,364,409	7,778,410	7,679,770	(71,000)	7,608,770
Internal Recharges	(54,380)	(55,012)	(54,380)	(54,380)	0	(54,380)
Grants and Contributions	(1,126,130)	(1,156,941)	(798,370)	(779,090)	0	(779,090)
Fees and Charges	(60,970)	(309,335)	(92,970)	(320,970)	0	(320,970)
Other Income	(500,500)	(556,549)	(529,470)	(529,470)	15,000	(514,470)
Total Income	(1,741,980)	(2,077,837)	(1,475,190)	(1,683,910)	15,000	(1,668,910)
Grand Total	5,390,500	5,286,573	6,303,220	5,995,860	(56,000)	5,939,860

Summary by service:

DIRECTORATE : RESOURCES AND GOVERNANCE	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Governance Services Expenditure	1,308,770	1,295,712	1,009,180	1,047,620	0	1,047,620
Governance Services Income	(421,060)	(433,541)	(88,290)	(88,290)	0	(88,290)
Governance Services Total	887,710	862,171	920,890	959,330	0	959,330
Corporate Expenditure	1,469,181	1,702,007	2,138,830	1,870,700	(46,000)	1,824,700
Corporate Income	132,190	(126,273)	132,190	(95,810)	0	(95,810)
Corporate Total	1,601,371	1,575,734	2,271,020	1,774,890	(46,000)	1,728,890
Finance Service Expenditure	994,560	982,046	959,250	986,440	0	986,440
Finance Service Income	(16,000)	(17,381)	(16,000)	(16,000)	0	(16,000)
Finance Service Total	978,560	964,665	943,250	970,440	0	970,440
Internal Audit Expenditure	358,530	336,431	367,440	379,260	0	379,260
Internal Audit Income	(311,350)	(292,459)	(319,330)	(330,050)	0	(330,050)
Internal Audit Total	47,180	43,972	48,110	49,210	0	49,210
People Services Expenditure	325,990	334,186	345,020	368,320	0	368,320
People Services Total	325,990	334,186	345,020	368,320	0	368,320
Property and Assets Expenditure	1,359,789	1,385,739	1,640,030	1,749,970	(25,000)	1,724,970
Property and Assets Income	(298,120)	(342,258)	(360,120)	(360,120)	15,000	(345,120)
Property and Assets Total	1,061,669	1,043,481	1,279,910	1,389,850	(10,000)	1,379,850
Revs and Bens (exc HB subsidy) Expenditure	1,331,500	1,343,494	1,334,500	1,293,300	0	1,293,300
Revs and Bens (exc HB subsidy) Income	(843,480)	(881,130)	(839,480)	(809,480)	0	(809,480)
Revs and Bens (exc HB subsidy) Total	488,020	462,364	495,020	483,820	0	483,820
Grand Total	5,390,500	5,286,573	6,303,220	5,995,860	(56,000)	5,939,860

WORCESTER CITY COUNCIL
BUDGET 2018/19

GOVERNANCE SERVICES	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	699,330	709,118	544,350	570,110	0	570,110
Premises	130,060	121,239	81,890	83,660	0	83,660
Transport	10,440	3,106	9,750	9,770	0	9,770
Supplies and Services	448,300	441,369	352,550	363,440	0	363,440
Third Party Payments	16,420	16,169	16,420	16,420	0	16,420
Internal Recharges	4,220	4,711	4,220	4,220	0	4,220
Total Expenditure	1,308,770	1,295,712	1,009,180	1,047,620	0	1,047,620
Grants and Contributions	(307,340)	(302,703)	(2,600)	(2,600)	0	(2,600)
Fees and Charges	(63,970)	(58,650)	(68,970)	(68,970)	0	(68,970)
Other Income	(49,750)	(72,187)	(16,720)	(16,720)	0	(16,720)
Total Income	(421,060)	(433,541)	(88,290)	(88,290)	0	(88,290)
Grand Total	887,710	862,171	920,890	959,330	0	959,330

Directorate:

Resources and Governance

Summary by sub-service:

GOVERNANCE SERVICES	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Legal Service Expenditure	172,620	170,121	101,820	106,470	0	106,470
Legal Service Income	(17,910)	(39,702)	(17,910)	(17,910)	0	(17,910)
Legal Service Total	154,710	130,418	83,910	88,560	0	88,560
Deputy Director Expenditure	0	0	85,890	87,070	0	87,070
Deputy Director Total	0	0	85,890	87,070	0	87,070
Electoral Services Expenditure	471,340	458,270	185,060	189,160	0	189,160
Electoral Services Income	(338,180)	(334,822)	(410)	(410)	0	(410)
Electoral Services Total	133,160	123,448	184,650	188,750	0	188,750
Democratic Support Expenditure	404,400	390,642	420,830	442,600	0	442,600
Democratic Support Income	(1,000)	(1,000)	(1,000)	(1,000)	0	(1,000)
Democratic Support Total	403,400	389,642	419,830	441,600	0	441,600
The Guildhall Expenditure	260,410	276,680	215,580	222,320	0	222,320
The Guildhall Income	(63,970)	(58,016)	(68,970)	(68,970)	0	(68,970)
The Guildhall Total	196,440	218,664	146,610	153,350	0	153,350
Grand Total	887,710	862,171	920,890	959,330	0	959,330

WORCESTER CITY COUNCIL
BUDGET 2018/19

CORPORATE COSTS AND INCOME	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	1,276,580	1,558,570	1,456,810	1,391,810	(26,000)	1,365,810
Premises	49,740	30,515	485,130	286,120	0	286,120
Supplies and Services	52,140	22,194	108,890	168,770	(20,000)	148,770
Third Party Payments	90,721	90,729	88,000	24,000	0	24,000
Total Expenditure	1,469,181	1,702,007	2,138,830	1,870,700	(46,000)	1,824,700
Internal Recharges	(70,220)	(70,216)	(70,220)	(70,220)	0	(70,220)
Grants and Contributions	(5,590)	(8,070)	(5,590)	(5,590)	0	(5,590)
Fees and Charges	228,000	0	228,000	0	0	0
Other Income	(20,000)	(47,987)	(20,000)	(20,000)	0	(20,000)
Total Income	132,190	(126,273)	132,190	(95,810)	0	(95,810)
Grand Total	1,601,371	1,575,734	2,271,020	1,774,890	(46,000)	1,728,890

Directorate:

Resources and Governance

WORCESTER CITY COUNCIL
BUDGET 2018/19

FINANCE SERVICE	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	376,490	379,254	380,360	397,460	0	397,460
Premises	74,620	72,235	76,940	79,250	0	79,250
Transport	82,290	85,134	82,290	82,290	0	82,290
Supplies and Services	117,580	134,055	126,840	128,480	0	128,480
Third Party Payments	343,580	311,369	292,820	298,960	0	298,960
Total Expenditure	994,560	982,046	959,250	986,440	0	986,440
Grants and Contributions	(12,000)	(13,700)	(12,000)	(12,000)	0	(12,000)
Other Income	(4,000)	(3,681)	(4,000)	(4,000)	0	(4,000)
Total Income	(16,000)	(17,381)	(16,000)	(16,000)	0	(16,000)
Grand Total	978,560	964,665	943,250	970,440	0	970,440

Directorate:

Resources and Governance

WORCESTER CITY COUNCIL
BUDGET 2018/19

INTERNAL AUDIT SHARED SERVICE	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	346,380	324,227	355,200	367,020	0	367,020
Transport	6,120	6,203	6,210	6,210	0	6,210
Supplies and Services	30	0	30	30	0	30
Internal Recharges	6,000	6,000	6,000	6,000	0	6,000
Total Expenditure	358,530	336,431	367,440	379,260	0	379,260
Grants and Contributions	(311,350)	(292,459)	(319,330)	(330,050)	0	(330,050)
Total Income	(311,350)	(292,459)	(319,330)	(330,050)	0	(330,050)
Grand Total	47,180	43,972	48,110	49,210	0	49,210

Directorate:

Resources and Governance

WORCESTER CITY COUNCIL
BUDGET 2018/19

PEOPLE SERVICES	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	317,720	323,651	343,930	367,230	0	367,230
Transport	650	698	470	470	0	470
Supplies and Services	7,120	8,436	120	120	0	120
Third Party Payments	500	1,400	500	500	0	500
Total Expenditure	325,990	334,186	345,020	368,320	0	368,320
Grand Total	325,990	334,186	345,020	368,320	0	368,320

Directorate:

Resources and Governance

WORCESTER CITY COUNCIL
BUDGET 2018/19

PROPERTY AND ASSETS	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	131,790	111,429	113,210	118,740	(20,000)	98,740
Premises	827,949	850,750	1,070,740	1,082,300	(5,000)	1,077,300
Transport	50	262	0	0	0	0
Supplies and Services	78,380	73,130	88,140	89,990	0	89,990
Third Party Payments	316,000	345,675	362,320	453,320	0	453,320
Internal Recharges	5,620	4,493	5,620	5,620	0	5,620
Total Expenditure	1,359,789	1,385,738	1,640,030	1,749,970	(25,000)	1,724,970
Grants and Contributions	(11,370)	(58,104)	(11,370)	(11,370)	0	(11,370)
Other Income	(286,750)	(284,153)	(348,750)	(348,750)	15,000	(333,750)
Total Income	(298,120)	(342,258)	(360,120)	(360,120)	15,000	(345,120)
Grand Total	1,061,669	1,043,481	1,279,910	1,389,850	(10,000)	1,379,850

Directorate:

Resources and Governance

Summary by sub-service:

PROPERTY AND ASSETS	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Corporate Buildings and Facilities Expenditure	138,570	109,480	157,900	161,000	0	161,000
Corporate Buildings and Facilities Total	138,570	109,480	157,900	161,000	0	161,000
Property Investment Assets Expenditure	4,180	1,086	0	0	0	0
Property Investment Assets Income	(286,750)	(284,153)	(348,750)	(348,750)	15,000	(333,750)
Property Investment Assets Total	(282,570)	(283,067)	(348,750)	(348,750)	15,000	(333,750)
Property Shared Service Expenditure	1,183,249	1,241,037	1,447,550	1,551,430	(25,000)	1,526,430
Property Shared Service Income	(11,370)	(58,104)	(11,370)	(11,370)	0	(11,370)
Property Shared Service Total	1,171,879	1,182,933	1,436,180	1,540,060	(25,000)	1,515,060
Corporate Health and Safety Expenditure	33,790	34,135	34,580	37,540	0	37,540
Corporate Health & Safety Total	33,790	34,135	34,580	37,540	0	37,540
Grand Total	1,061,669	1,043,481	1,279,910	1,389,850	(10,000)	1,379,850

WORCESTER CITY COUNCIL
BUDGET 2018/19

REVENUES AND BENEFITS SHARED SERVICE (EXCLUDING HB SUBSIDY)	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Supplies and Services	5,000	21,869	7,000	7,000	0	7,000
Third Party Payments	1,326,500	1,321,625	1,327,500	1,286,300	0	1,286,300
Total Expenditure	1,331,500	1,343,494	1,334,500	1,293,300	0	1,293,300
Grants and Contributions	(478,480)	(481,905)	(447,480)	(417,480)	0	(417,480)
Fees and Charges	(225,000)	(250,685)	(252,000)	(252,000)	0	(252,000)
Other Income	(140,000)	(148,540)	(140,000)	(140,000)	0	(140,000)
Total Income	(843,480)	(881,130)	(839,480)	(809,480)	0	(809,480)
Grand Total	488,020	462,364	495,020	483,820	0	483,820

Directorate:

Resources and Governance

WORCESTER CITY COUNCIL
BUDGET 2018/19

DIRECTORATE : HOUSING BENEFIT SUBSIDY	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
HB Overpayments Bad Debt Provision	0	68,650	0	0	0	0
Total Expenditure	0	68,650	0	0	0	0
Grants and Contributions (DHP)	(167,740)	(176,667)	(220,980)	(220,980)	0	(220,980)
Total Income	(167,740)	(176,667)	(220,980)	(220,980)	0	(220,980)
Housing Benefit Payments	33,227,740	31,842,841	31,280,980	31,380,980	0	31,380,980
Housing Benefit Overpayments	935,000	1,023,199	935,000	935,000	0	935,000
HB Overpayments Recovered	(1,347,000)	(1,549,906)	(1,347,000)	(1,347,000)	0	(1,347,000)
Housing Benefit Subsidy	(32,780,000)	(31,313,073)	(30,780,000)	(30,780,000)	0	(30,780,000)
Revs and Bens Subsidy Total	35,740	3,062	88,980	188,980	0	188,980
Grand Total	(132,000)	(104,955)	(132,000)	(32,000)	0	(32,000)

Directorate: Housing Benefit Subsidy

Summary by sub-service:

DIRECTORATE : HOUSING BENEFIT SUBSIDY	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Housing Benefit Subsidy Expenditure	32,815,740	31,384,785	30,868,980	30,968,980	0	30,968,980
Housing Benefit Subsidy Income	(32,947,740)	(31,489,740)	(31,000,980)	(31,000,980)	0	(31,000,980)
Housing Benefit Subsidy Total	(132,000)	(104,955)	(132,000)	(32,000)	0	(32,000)
Grand Total	(132,000)	(104,955)	(132,000)	(32,000)	0	(32,000)

WORCESTER CITY COUNCIL
BUDGET 2018/19

DIRECTORATE : CLT AND CORPORATE SERVICES	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Employees	604,760	612,709	677,610	707,620	0	707,620
Transport	2,450	959	2,300	2,300	0	2,300
Supplies and Services	20,150	15,262	16,200	16,200	0	16,200
Third Party Payments	150	0	0	0	0	0
Total Expenditure	627,510	628,930	696,110	726,120	0	726,120
Grand Total	627,510	628,930	696,110	726,120	0	726,120

Directorate: Corporate and Managing Director

Summary by sub-service:

DIRECTORATE : CLT AND CORPORATE SERVICES	Annual Budget 2016/17	Final Actuals 2016/17	Base Budget 2017/18	Base Budget 2018/19	Transformation & Efficiency Plan 2018/19	Final Base Budget 2018/19
Corporate Leadership Team Expenditure	470,600	478,975	537,510	559,170	0	559,170
Corporate Leadership Team Total	470,600	478,975	537,510	559,170	0	559,170
Communications Expenditure	156,910	149,954	158,600	166,950	0	166,950
Communications Total	156,910	149,954	158,600	166,950	0	166,950
Grand Total	627,510	628,930	696,110	726,120	0	726,120