



**Building a successful future on 2,000 years of history**

**BUDGET BOOK  
2019-20**

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>GENERAL FUND SUMMARY</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	10,025,940	9,760,288	10,266,680	11,734,806	(103,000)	11,631,806
Premises	2,569,366	2,665,294	2,480,020	2,758,510	(49,980)	2,708,530
Transport	631,115	651,115	555,420	643,020	(7,000)	636,020
Supplies and Services	1,957,210	2,088,285	2,003,660	2,082,150	(41,270)	2,040,880
Third Party Payments	6,528,511	6,547,119	5,312,130	5,309,910	(269,500)	5,040,410
Internal Recharges	145,910	145,630	143,080	143,080	0	143,080
<b>Total Expenditure</b>	<b>21,858,052</b>	<b>21,857,731</b>	<b>20,760,990</b>	<b>22,671,476</b>	<b>(470,750)</b>	<b>22,200,726</b>
Internal Recharges	(145,910)	(145,630)	(143,080)	(143,080)	0	(143,080)
Grants and Contributions	(2,418,145)	(2,413,923)	(1,197,730)	(1,190,180)	(5,000)	(1,195,180)
Fees and Charges	(7,665,230)	(8,254,170)	(8,168,130)	(8,466,150)	(85,500)	(8,551,650)
Other Income	(1,814,900)	(2,107,019)	(1,812,690)	(2,023,730)	(68,000)	(2,091,730)
<b>Total Income</b>	<b>(12,044,185)</b>	<b>(12,920,743)</b>	<b>(11,321,630)</b>	<b>(11,823,140)</b>	<b>(158,500)</b>	<b>(11,981,640)</b>
Housing Benefit and DHP Payments	31,280,980	31,374,916	28,699,360	28,699,360	0	28,699,360
Housing Benefit Overpayments	935,000	927,397	850,000	850,000	0	850,000
HB Overpayments Bad Debt Provision	0	131,100	0	0	0	0
HB Overpayments Recovered	(1,347,000)	(1,696,641)	(1,482,000)	(1,482,000)	0	(1,482,000)
Discretionary Housing Payment Grant Received	(220,980)	(204,317)	(199,360)	(199,360)	0	(199,360)
Housing Benefit Subsidy Received	(30,780,000)	(30,504,507)	(27,900,000)	(27,900,000)	0	(27,900,000)
<b>Revs and Bens Housing Benefit Subsidy</b>	<b>(132,000)</b>	<b>27,948</b>	<b>(32,000)</b>	<b>(32,000)</b>	<b>0</b>	<b>(32,000)</b>
<b>NET COST OF SERVICES</b>	<b>9,681,867</b>	<b>8,964,936</b>	<b>9,407,360</b>	<b>10,816,336</b>	<b>(629,250)</b>	<b>10,187,086</b>
Interest Payable	570,690	358,966	543,370	335,100	0	335,100
Investment Interest	(82,410)	(87,280)	(41,000)	(125,000)	0	(125,000)
Property Fund Dividends	0	0	(200,000)	(120,000)	0	(120,000)
Notional Interest Receivable	0	(47,216)	0	(232,000)	0	(232,000)
Capital exp charged to General Fund	181,145	190,945	0	0	0	0
Minimum Revenue Provision	475,610	472,136	438,520	456,339	0	456,339
<b>Net Capital Charges</b>	<b>1,145,035</b>	<b>887,551</b>	<b>740,890</b>	<b>314,439</b>	<b>0</b>	<b>314,439</b>
To Earmarked Reserves	1,369,255	1,369,255	98,750	98,450	0	98,450
From Earmarked Reserves	(1,123,626)	(1,123,630)	(20,000)	(20,000)	0	(20,000)
<b>Net Revenue Movement on Reserves</b>	<b>245,629</b>	<b>245,625</b>	<b>78,750</b>	<b>78,450</b>	<b>0</b>	<b>78,450</b>
<b>Net Operating Costs</b>	<b>1,390,664</b>	<b>1,133,175</b>	<b>819,640</b>	<b>392,889</b>	<b>0</b>	<b>392,889</b>
<b>NET BUDGET REQUIREMENT</b>	<b>11,072,531</b>	<b>10,098,111</b>	<b>10,227,000</b>	<b>11,209,225</b>	<b>(629,250)</b>	<b>10,579,975</b>
Council Tax	(5,556,000)	(5,557,639)	(5,758,000)	(6,020,660)	0	(6,020,660)
Business Rates	(2,690,853)	(2,690,856)	(3,239,000)	(3,455,000)	0	(3,455,000)
Revenue Support Grant	(653,000)	(653,125)	(306,000)	0	0	0
New Homes Bonus	(2,181,700)	(2,181,703)	(1,609,000)	(1,527,000)	0	(1,527,000)
To Earmarked Reserves (New Homes Bonus)	1,184,700	1,184,700	788,000	395,700	0	395,700
Other S31 Grants (Business Rates)	(1,073,388)	(1,092,448)	0	0	0	0
<b>SOURCES OF FINANCE</b>	<b>(10,970,241)</b>	<b>(10,991,071)</b>	<b>(10,124,000)</b>	<b>(10,606,960)</b>	<b>0</b>	<b>(10,606,960)</b>
<b>TRANSFERS FROM / (TO) GENERAL FUND</b>	<b>102,290</b>	<b>(892,960)</b>	<b>103,000</b>	<b>602,265</b>	<b>(629,250)</b>	<b>(26,985)</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>DIRECTORATE : PLACE</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	3,748,205	3,727,287	3,956,920	4,452,050	0	4,452,050
Premises	245,576	278,865	267,280	267,980	(6,000)	261,980
Transport	519,925	542,706	447,030	528,710	(7,000)	521,710
Supplies and Services	807,764	821,066	797,570	826,760	(30,000)	796,760
Third Party Payments	1,487,210	1,474,844	962,860	1,020,910	(66,000)	954,910
Internal Recharges	35,100	34,824	38,350	38,350	0	38,350
<b>Total Expenditure</b>	<b>6,843,780</b>	<b>6,879,592</b>	<b>6,470,010</b>	<b>7,134,760</b>	<b>(109,000)</b>	<b>7,025,760</b>
Internal Recharges	(75,690)	(75,414)	(72,860)	(72,860)	0	(72,860)
Grants and Contributions	(327,805)	(368,049)	(248,210)	(285,670)	0	(285,670)
Fees and Charges	(1,733,800)	(1,746,087)	(1,899,230)	(1,822,030)	(50,000)	(1,872,030)
Other Income	(497,100)	(561,464)	(488,590)	(525,070)	0	(525,070)
<b>Total Income</b>	<b>(2,634,395)</b>	<b>(2,751,013)</b>	<b>(2,708,890)</b>	<b>(2,705,630)</b>	<b>(50,000)</b>	<b>(2,755,630)</b>
<b>Grand Total</b>	<b>4,209,385</b>	<b>4,128,578</b>	<b>3,761,120</b>	<b>4,429,130</b>	<b>(159,000)</b>	<b>4,270,130</b>

**Summary by service:**

<b>DIRECTORATE : PLACE</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Economic Dev and Planning Expenditure	2,024,650	1,944,764	1,578,630	1,701,910	(50,000)	1,651,910
Economic Dev and Planning Income	(1,059,385)	(1,125,363)	(1,053,440)	(997,970)	0	(997,970)
<b>Economic Dev and Planning Total</b>	<b>965,265</b>	<b>819,401</b>	<b>525,190</b>	<b>703,940</b>	<b>(50,000)</b>	<b>653,940</b>
Museums Service Expenditure	632,200	643,977	545,100	576,000	(46,000)	530,000
<b>Museums Service Total</b>	<b>632,200</b>	<b>643,977</b>	<b>545,100</b>	<b>576,000</b>	<b>(46,000)</b>	<b>530,000</b>
Environmental Operations Expenditure	4,186,930	4,290,850	4,346,280	4,856,850	(13,000)	4,843,850
Environmental Operations Income	(1,575,010)	(1,625,651)	(1,655,450)	(1,707,660)	(50,000)	(1,757,660)
<b>Environmental Operations Total</b>	<b>2,611,920</b>	<b>2,665,200</b>	<b>2,690,830</b>	<b>3,149,190</b>	<b>(63,000)</b>	<b>3,086,190</b>
<b>Grand Total</b>	<b>4,209,385</b>	<b>4,128,578</b>	<b>3,761,120</b>	<b>4,429,130</b>	<b>(159,000)</b>	<b>4,270,130</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>ECONOMIC DEVELOPMENT AND PLANNING</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	995,785	924,089	1,065,870	1,115,770	0	1,115,770
Premises	100	921	100	1,100	0	1,100
Transport	6,830	7,365	6,830	8,250	0	8,250
Supplies and Services	281,880	279,638	263,490	291,280	(30,000)	261,280
Third Party Payments	707,835	700,808	210,120	253,290	(20,000)	233,290
Internal Recharges	32,220	31,943	32,220	32,220	0	32,220
<b>Total Expenditure</b>	<b>2,024,650</b>	<b>1,944,764</b>	<b>1,578,630</b>	<b>1,701,910</b>	<b>(50,000)</b>	<b>1,651,910</b>
Grants and Contributions	(91,595)	(111,409)	(12,000)	(12,000)	0	(12,000)
Fees and Charges	(712,230)	(744,096)	(793,560)	(720,090)	0	(720,090)
Other Income	(255,560)	(269,858)	(247,880)	(265,880)	0	(265,880)
<b>Total Income</b>	<b>(1,059,385)</b>	<b>(1,125,363)</b>	<b>(1,053,440)</b>	<b>(997,970)</b>	<b>0</b>	<b>(997,970)</b>
<b>Grand Total</b>	<b>965,265</b>	<b>819,401</b>	<b>525,190</b>	<b>703,940</b>	<b>(50,000)</b>	<b>653,940</b>

**Directorate:**

Place

**Summary by sub-service:**

<b>ECONOMIC DEVELOPMENT AND PLANNING</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Land Charges Expenditure	135,600	140,721	98,640	101,190	0	101,190
Land Charges Income	(156,540)	(161,665)	(192,710)	(162,710)	0	(162,710)
<b>Land Charges Total</b>	<b>(20,940)</b>	<b>(20,945)</b>	<b>(94,070)</b>	<b>(61,520)</b>	<b>0</b>	<b>(61,520)</b>
Building Control Expenditure	86,560	102,840	88,290	90,060	0	90,060
Building Control Income	(110,350)	(121,800)	(110,350)	(110,350)	0	(110,350)
<b>Building Control Total</b>	<b>(23,790)</b>	<b>(18,960)</b>	<b>(22,060)</b>	<b>(20,290)</b>	<b>0</b>	<b>(20,290)</b>
Planning Policy Expenditure	225,210	193,073	216,660	250,580	0	250,580
Planning Policy Income	(35,485)	(35,485)	0	0	0	0
<b>Planning Policy Total</b>	<b>189,725</b>	<b>157,588</b>	<b>216,660</b>	<b>250,580</b>	<b>0</b>	<b>250,580</b>
Initiatives and Projects Expenditure	283,545	261,879	47,170	47,810	0	47,810
Initiatives and Projects Income	(35,000)	(35,000)	0	0	0	0
<b>Initiatives and Projects Total</b>	<b>248,545</b>	<b>226,879</b>	<b>47,170</b>	<b>47,810</b>	<b>0</b>	<b>47,810</b>
Economic Development and Regen Expenditure	389,920	378,441	274,180	282,960	0	282,960
Economic Development and Regen Income	(4,740)	(4,744)	0	0	0	0
<b>Economic Development and Regen Total</b>	<b>385,180</b>	<b>373,697</b>	<b>274,180</b>	<b>282,960</b>	<b>0</b>	<b>282,960</b>
City Centre and Tourism Expenditure	365,260	376,082	294,580	339,940	(50,000)	289,940
City Centre and Tourism Income	(267,560)	(239,746)	(259,880)	(247,880)	0	(247,880)
<b>City Centre and Tourism Total</b>	<b>97,700</b>	<b>136,336</b>	<b>34,700</b>	<b>92,060</b>	<b>(50,000)</b>	<b>42,060</b>
Dev Control and Enforcement Expenditure	365,515	306,105	387,890	409,570	0	409,570
Dev Control and Enforcement Income	(429,240)	(508,160)	(474,400)	(472,030)	0	(472,030)
<b>Dev Control and Enforcement Total</b>	<b>(63,725)</b>	<b>(202,055)</b>	<b>(86,510)</b>	<b>(62,460)</b>	<b>0</b>	<b>(62,460)</b>
Heritage and Design Expenditure	173,040	185,624	171,220	179,800	0	179,800
Heritage and Design Income	(20,470)	(18,763)	(16,100)	(5,000)	0	(5,000)
<b>Heritage and Design Total</b>	<b>152,570</b>	<b>166,861</b>	<b>155,120</b>	<b>174,800</b>	<b>0</b>	<b>174,800</b>
<b>Grand Total</b>	<b>965,265</b>	<b>819,401</b>	<b>525,190</b>	<b>703,940</b>	<b>(50,000)</b>	<b>653,940</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>JOINT MUSEUMS SERVICE</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Premises	126,530	143,409	56,090	77,250	0	77,250
Third Party Payments	503,610	498,509	487,060	496,800	(46,000)	450,800
Internal Recharges	2,060	2,059	1,950	1,950	0	1,950
<b>Total Expenditure</b>	<b>632,200</b>	<b>643,977</b>	<b>545,100</b>	<b>576,000</b>	<b>(46,000)</b>	<b>530,000</b>
<b>Grand Total</b>	<b>632,200</b>	<b>643,977</b>	<b>545,100</b>	<b>576,000</b>	<b>(46,000)</b>	<b>530,000</b>

**Directorate:**

Place

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>ENVIRONMENTAL OPERATIONS</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	2,752,420	2,803,198	2,891,050	3,336,280	0	3,336,280
Premises	118,946	134,535	211,090	189,630	(6,000)	183,630
Transport	513,095	535,341	440,200	520,460	(7,000)	513,460
Supplies and Services	525,884	541,427	534,080	535,480	0	535,480
Third Party Payments	275,765	275,527	265,680	270,820	0	270,820
Internal Recharges	820	822	4,180	4,180	0	4,180
<b>Total Expenditure</b>	<b>4,186,930</b>	<b>4,290,850</b>	<b>4,346,280</b>	<b>4,856,850</b>	<b>(13,000)</b>	<b>4,843,850</b>
Internal Recharges	(75,690)	(75,414)	(72,860)	(72,860)	0	(72,860)
Grants and Contributions	(236,210)	(256,640)	(236,210)	(273,670)	0	(273,670)
Fees and Charges	(1,021,570)	(1,001,990)	(1,105,670)	(1,101,940)	(50,000)	(1,151,940)
Other Income	(241,540)	(291,607)	(240,710)	(259,190)	0	(259,190)
<b>Total Income</b>	<b>(1,575,010)</b>	<b>(1,625,651)</b>	<b>(1,655,450)</b>	<b>(1,707,660)</b>	<b>(50,000)</b>	<b>(1,757,660)</b>
<b>Grand Total</b>	<b>2,611,920</b>	<b>2,665,200</b>	<b>2,690,830</b>	<b>3,149,190</b>	<b>(63,000)</b>	<b>3,086,190</b>

Directorate:

Place

**Summary by sub-service:**

<b>ENVIRONMENTAL OPERATIONS</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Operations Management Expenditure	195,485	185,170	235,720	293,700	0	293,700
<b>Operations Management Total</b>	<b>195,485</b>	<b>185,170</b>	<b>235,720</b>	<b>293,700</b>	<b>0</b>	<b>293,700</b>
Business Services Team Expenditure	213,350	223,926	169,980	154,820	0	154,820
<b>Business Services Team Total</b>	<b>213,350</b>	<b>223,926</b>	<b>169,980</b>	<b>154,820</b>	<b>0</b>	<b>154,820</b>
Green Space Expenditure	661,694	668,822	694,690	768,590	0	768,590
Green Space Income	(50,830)	(41,196)	(50,830)	(47,070)	0	(47,070)
<b>Green Space Total</b>	<b>610,864</b>	<b>627,626</b>	<b>643,860</b>	<b>721,520</b>	<b>0</b>	<b>721,520</b>
Fleet and Depot Expenditure	784,961	807,364	717,730	782,910	(7,000)	775,910
Fleet and Depot Income	(3,330)	(4,589)	(2,500)	(4,000)	0	(4,000)
<b>Fleet and Depot Total</b>	<b>781,631</b>	<b>802,775</b>	<b>715,230</b>	<b>778,910</b>	<b>(7,000)</b>	<b>771,910</b>
Domestic Refuse Expenditure	771,715	869,473	867,490	1,084,680	0	1,084,680
Domestic Refuse Income	(51,640)	(75,189)	(51,640)	(70,000)	0	(70,000)
<b>Domestic Refuse Total</b>	<b>720,075</b>	<b>794,284</b>	<b>815,850</b>	<b>1,014,680</b>	<b>0</b>	<b>1,014,680</b>
Trade and Garden Waste Expenditure	467,435	446,553	492,740	478,020	0	478,020
Trade and Garden Waste Income	(1,013,840)	(996,411)	(1,095,110)	(1,095,740)	(50,000)	(1,145,740)
<b>Trade and Garden Waste Total</b>	<b>(546,405)</b>	<b>(549,858)</b>	<b>(602,370)</b>	<b>(617,720)</b>	<b>(50,000)</b>	<b>(667,720)</b>
Neighbourhood Team Expenditure	1,092,290	1,089,543	1,167,930	1,294,130	(6,000)	1,288,130
Neighbourhood Team Income	(455,370)	(508,266)	(455,370)	(490,850)	0	(490,850)
<b>Neighbourhood Team Total</b>	<b>636,920</b>	<b>581,277</b>	<b>712,560</b>	<b>803,280</b>	<b>(6,000)</b>	<b>797,280</b>
<b>Grand Total</b>	<b>2,611,920</b>	<b>2,665,200</b>	<b>2,690,830</b>	<b>3,149,190</b>	<b>(63,000)</b>	<b>3,086,190</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>DIRECTORATE : HOMES AND COMMUNITIES</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	1,926,280	1,754,128	2,051,450	2,236,210	(93,000)	2,143,210
Premises	768,070	971,062	883,280	1,054,140	0	1,054,140
Transport	6,100	6,383	6,400	8,280	0	8,280
Supplies and Services	317,696	393,583	364,540	372,100	0	372,100
Third Party Payments	1,820,406	1,752,028	1,224,560	1,225,840	(55,000)	1,170,840
Internal Recharges	95,250	95,243	88,890	88,890	0	88,890
<b>Total Expenditure</b>	<b>4,933,802</b>	<b>4,972,427</b>	<b>4,619,120</b>	<b>4,985,460</b>	<b>(148,000)</b>	<b>4,837,460</b>
Grants and Contributions	(957,010)	(937,797)	(189,210)	(192,210)	0	(192,210)
Fees and Charges	(5,838,460)	(6,201,811)	(5,947,930)	(6,320,660)	(23,500)	(6,344,160)
Other Income	(834,330)	(1,082,719)	(809,630)	(972,330)	0	(972,330)
<b>Total Income</b>	<b>(7,629,800)</b>	<b>(8,222,327)</b>	<b>(6,946,770)</b>	<b>(7,485,200)</b>	<b>(23,500)</b>	<b>(7,508,700)</b>
<b>Grand Total</b>	<b>(2,695,998)</b>	<b>(3,249,900)</b>	<b>(2,327,650)</b>	<b>(2,499,740)</b>	<b>(171,500)</b>	<b>(2,671,240)</b>

**Summary by service:**

<b>DIRECTORATE : HOMES AND COMMUNITIES</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Strategic Housing Expenditure	1,982,990	2,108,273	1,370,930	1,566,830	0	1,566,830
Strategic Housing Income	(1,283,610)	(1,484,765)	(486,110)	(664,110)	0	(664,110)
<b>Strategic Housing Total</b>	<b>699,380</b>	<b>623,508</b>	<b>884,820</b>	<b>902,720</b>	<b>0</b>	<b>902,720</b>
Community Services Expenditure	2,950,812	2,864,154	3,248,190	3,418,630	(148,000)	3,270,630
Community Services Income	(6,346,190)	(6,737,562)	(6,460,660)	(6,821,090)	(23,500)	(6,844,590)
<b>Community Services Total</b>	<b>(3,395,378)</b>	<b>(3,873,408)</b>	<b>(3,212,470)</b>	<b>(3,402,460)</b>	<b>(171,500)</b>	<b>(3,573,960)</b>
<b>Grand Total</b>	<b>(2,695,998)</b>	<b>(3,249,900)</b>	<b>(2,327,650)</b>	<b>(2,499,740)</b>	<b>(171,500)</b>	<b>(2,671,240)</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>STRATEGIC HOUSING</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	773,820	764,063	822,800	887,520	0	887,520
Premises	318,630	472,009	314,330	464,490	0	464,490
Transport	2,890	3,033	3,190	3,770	0	3,770
Supplies and Services	64,670	64,026	63,640	61,280	0	61,280
Third Party Payments	822,980	805,142	166,970	149,770	0	149,770
<b>Total Expenditure</b>	<b>1,982,990</b>	<b>2,108,273</b>	<b>1,370,930</b>	<b>1,566,830</b>	<b>0</b>	<b>1,566,830</b>
Grants and Contributions	(853,340)	(848,657)	(85,540)	(85,540)	0	(85,540)
Fees and Charges	(102,070)	(119,651)	(97,070)	(141,070)	0	(141,070)
Other Income	(328,200)	(516,457)	(303,500)	(437,500)	0	(437,500)
<b>Total Income</b>	<b>(1,283,610)</b>	<b>(1,484,765)</b>	<b>(486,110)</b>	<b>(664,110)</b>	<b>0</b>	<b>(664,110)</b>
<b>Grand Total</b>	<b>699,380</b>	<b>623,508</b>	<b>884,820</b>	<b>902,720</b>	<b>0</b>	<b>902,720</b>

**Directorate:**

Homes and Communities

**Summary by sub-service:**

<b>STRATEGIC HOUSING</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Homelessness Expenditure	1,325,220	1,469,709	727,680	915,370	0	915,370
Homelessness Income	(1,094,530)	(1,272,582)	(361,070)	(495,070)	0	(495,070)
<b>Homelessness Total</b>	<b>230,690</b>	<b>197,128</b>	<b>366,610</b>	<b>420,300</b>	<b>0</b>	<b>420,300</b>
Welfare Assistance Scheme Expenditure	188,240	168,285	161,340	145,570	0	145,570
Welfare Assistance Scheme Income	(34,340)	(38,253)	0	0	0	0
<b>Welfare Assistance Scheme Total</b>	<b>153,900</b>	<b>130,031</b>	<b>161,340</b>	<b>145,570</b>	<b>0</b>	<b>145,570</b>
Private Sector Housing Expenditure	162,040	173,497	159,630	174,690	0	174,690
Private Sector Housing Income	(102,070)	(120,748)	(97,070)	(141,070)	0	(141,070)
<b>Private Sector Housing Total</b>	<b>59,970</b>	<b>52,748</b>	<b>62,560</b>	<b>33,620</b>	<b>0</b>	<b>33,620</b>
Strategic Housing Expenditure	296,640	285,777	315,730	324,490	0	324,490
Strategic Housing Income	(52,670)	(53,186)	(27,970)	(27,970)	0	(27,970)
<b>Strategic Housing Total</b>	<b>243,970</b>	<b>232,591</b>	<b>287,760</b>	<b>296,520</b>	<b>0</b>	<b>296,520</b>
Park Street Hostel Expenditure	10,850	11,009	6,550	6,710	0	6,710
<b>Park Street Hostel Total</b>	<b>10,850</b>	<b>11,010</b>	<b>6,550</b>	<b>6,710</b>	<b>0</b>	<b>6,710</b>
<b>Grand Total</b>	<b>699,380</b>	<b>623,508</b>	<b>884,820</b>	<b>902,720</b>	<b>0</b>	<b>902,720</b>



**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>COMMUNITY SERVICES</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	1,152,460	990,065	1,228,650	1,348,690	(93,000)	1,255,690
Premises	449,440	499,054	568,950	589,650	0	589,650
Transport	3,210	3,349	3,210	4,510	0	4,510
Supplies and Services	253,026	329,557	300,900	310,820	0	310,820
Third Party Payments	997,426	946,887	1,057,590	1,076,070	(55,000)	1,021,070
Internal Recharges	95,250	95,243	88,890	88,890	0	88,890
<b>Total Expenditure</b>	<b>2,950,812</b>	<b>2,864,154</b>	<b>3,248,190</b>	<b>3,418,630</b>	<b>(148,000)</b>	<b>3,270,630</b>
Grants and Contributions	(103,670)	(89,140)	(103,670)	(106,670)	0	(106,670)
Fees and Charges	(5,736,390)	(6,082,160)	(5,850,860)	(6,179,590)	(23,500)	(6,203,090)
Other Income	(506,130)	(566,263)	(506,130)	(534,830)	0	(534,830)
<b>Total Income</b>	<b>(6,346,190)</b>	<b>(6,737,562)</b>	<b>(6,460,660)</b>	<b>(6,821,090)</b>	<b>(23,500)</b>	<b>(6,844,590)</b>
<b>Grand Total</b>	<b>(3,395,378)</b>	<b>(3,873,408)</b>	<b>(3,212,470)</b>	<b>(3,402,460)</b>	<b>(171,500)</b>	<b>(3,573,960)</b>

**Directorate:**

Homes and Communities

**Summary by sub-service:**

<b>COMMUNITY SERVICES</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Regulatory Services Expenditure	549,320	527,950	546,930	558,060	(10,000)	548,060
Regulatory Services Income	(286,800)	(348,052)	(284,770)	(346,160)	(3,500)	(349,660)
<b>Regulatory Services Total</b>	<b>262,520</b>	<b>179,898</b>	<b>262,160</b>	<b>211,900</b>	<b>(13,500)</b>	<b>198,400</b>
Parking and Enforcement Expenditure	1,070,027	939,638	1,181,470	1,227,230	(55,000)	1,172,230
Parking and Enforcement Income	(3,657,860)	(3,788,543)	(3,714,660)	(3,916,150)	0	(3,916,150)
<b>Parking and Enforcement Total</b>	<b>(2,587,833)</b>	<b>(2,848,904)</b>	<b>(2,533,190)</b>	<b>(2,688,920)</b>	<b>(55,000)</b>	<b>(2,743,920)</b>
Community Services Management Expenditure	121,834	121,140	136,800	143,000	0	143,000
Community Services Management Income	(30,000)	(30,082)	(30,000)	(30,000)	0	(30,000)
<b>Community Services Management Total</b>	<b>91,834</b>	<b>91,059</b>	<b>106,800</b>	<b>113,000</b>	<b>0</b>	<b>113,000</b>
Bereavement Expenditure	424,145	443,454	608,630	640,340	0	640,340
Bereavement Income	(1,775,560)	(1,932,356)	(1,835,260)	(1,900,780)	(20,000)	(1,920,780)
<b>Bereavement Total</b>	<b>(1,351,415)</b>	<b>(1,488,902)</b>	<b>(1,226,630)</b>	<b>(1,260,440)</b>	<b>(20,000)</b>	<b>(1,280,440)</b>
Community Engagement Expenditure	271,373	287,267	206,810	221,270	0	221,270
Community Engagement Income	(82,970)	(78,781)	(82,970)	(83,300)	0	(83,300)
<b>Community Engagement Total</b>	<b>188,403</b>	<b>208,486</b>	<b>123,840</b>	<b>137,970</b>	<b>0</b>	<b>137,970</b>
Community Safety Expenditure	129,703	131,230	152,480	203,140	(38,000)	165,140
Community Safety Income	(84,200)	(67,849)	(84,200)	(84,200)	0	(84,200)
<b>Community Safety Total</b>	<b>45,503</b>	<b>63,381</b>	<b>68,280</b>	<b>118,940</b>	<b>(38,000)</b>	<b>80,940</b>
Leisure and Sports Provision Expenditure	0	30,672	0	0	0	0
Leisure and Sports Provision Income	(428,800)	(468,047)	(428,800)	(446,500)	0	(446,500)
<b>Leisure and Sports Provision Total</b>	<b>(428,800)</b>	<b>(437,375)</b>	<b>(428,800)</b>	<b>(446,500)</b>	<b>0</b>	<b>(446,500)</b>
Community Activities Expenditure	384,410	382,802	415,070	425,590	(45,000)	380,590
Community Activities Income	0	(23,853)	0	(14,000)	0	(14,000)
<b>Community Activities Total</b>	<b>384,410</b>	<b>358,949</b>	<b>415,070</b>	<b>411,590</b>	<b>(45,000)</b>	<b>366,590</b>
<b>Grand Total</b>	<b>(3,395,378)</b>	<b>(3,873,408)</b>	<b>(3,212,470)</b>	<b>(3,402,460)</b>	<b>(171,500)</b>	<b>(3,573,960)</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>DIRECTORATE : FINANCE AND RESOURCES</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	3,136,815	3,154,093	3,108,900	3,764,066	(10,000)	3,754,066
Premises	1,437,760	1,303,293	1,255,450	1,353,470	(43,980)	1,309,490
Transport	90,200	94,425	90,200	95,850	0	95,850
Supplies and Services	372,830	404,669	476,110	486,480	(11,270)	475,210
Third Party Payments	3,197,475	3,296,177	3,108,290	3,042,920	(148,500)	2,894,420
Internal Recharges	10,630	10,633	11,620	11,620	0	11,620
<b>Total Expenditure</b>	<b>8,245,710</b>	<b>8,263,290</b>	<b>8,050,570</b>	<b>8,754,406</b>	<b>(213,750)</b>	<b>8,540,656</b>
Internal Recharges	(70,220)	(70,216)	(70,220)	(70,220)	0	(70,220)
Grants and Contributions	(795,770)	(787,386)	(757,710)	(709,700)	(5,000)	(714,700)
Fees and Charges	(24,000)	(243,832)	(252,000)	(252,000)	0	(252,000)
Other Income	(460,750)	(436,948)	(497,750)	(486,020)	(68,000)	(554,020)
<b>Total Income</b>	<b>(1,350,740)</b>	<b>(1,538,382)</b>	<b>(1,577,680)</b>	<b>(1,517,940)</b>	<b>(73,000)</b>	<b>(1,590,940)</b>
<b>Grand Total</b>	<b>6,894,970</b>	<b>6,724,908</b>	<b>6,472,890</b>	<b>7,236,466</b>	<b>(286,750)</b>	<b>6,949,716</b>

**Summary by service:**

<b>DIRECTORATE : FINANCE AND RESOURCES</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Policy and Strategy Expenditure	1,680,735	1,637,779	1,680,590	1,681,180	(41,750)	1,639,430
Policy and Strategy Income	0	(1,452)	0	0	(3,000)	(3,000)
<b>Policy and Strategy Total</b>	<b>1,680,735</b>	<b>1,636,327</b>	<b>1,680,590</b>	<b>1,681,180</b>	<b>(44,750)</b>	<b>1,636,430</b>
Corporate Expenditure	1,752,450	1,798,572	1,601,240	2,127,456	(32,000)	2,095,456
Corporate Income	132,190	(97,251)	(93,310)	(91,510)	0	(91,510)
<b>Corporate Total</b>	<b>1,884,640</b>	<b>1,701,320</b>	<b>1,507,930</b>	<b>2,035,946</b>	<b>(32,000)</b>	<b>2,003,946</b>
Finance Service Expenditure	986,110	996,930	986,440	1,041,630	(24,000)	1,017,630
Finance Service Income	(16,000)	(24,250)	(16,000)	(13,700)	0	(13,700)
<b>Finance Service Total</b>	<b>970,110</b>	<b>972,680</b>	<b>970,440</b>	<b>1,027,930</b>	<b>(24,000)</b>	<b>1,003,930</b>
Internal Audit Shared Service Expenditure	367,440	327,036	363,030	381,350	0	381,350
Internal Audit Shared Service Income	(319,330)	(286,126)	(313,770)	(313,770)	(5,000)	(318,770)
<b>Internal Audit Shared Service Total</b>	<b>48,110</b>	<b>40,910</b>	<b>49,260</b>	<b>67,580</b>	<b>(5,000)</b>	<b>62,580</b>
People Services Expenditure	378,955	411,091	385,120	472,300	0	472,300
<b>People Services Total</b>	<b>378,955</b>	<b>411,091</b>	<b>385,120</b>	<b>472,300</b>	<b>0</b>	<b>472,300</b>
Property and Assets Expenditure	1,745,520	1,741,187	1,740,850	1,752,190	(116,000)	1,636,190
Property and Assets Income	(308,120)	(268,907)	(345,120)	(327,820)	(65,000)	(392,820)
<b>Property and Assets Total</b>	<b>1,437,400</b>	<b>1,472,280</b>	<b>1,395,730</b>	<b>1,424,370</b>	<b>(181,000)</b>	<b>1,243,370</b>
Revs and Bens (exc HB subsidy) Expenditure	1,334,500	1,350,695	1,293,300	1,298,300	0	1,298,300
Revs and Bens (exc HB subsidy) Income	(839,480)	(860,396)	(809,480)	(771,140)	0	(771,140)
<b>Revs and Bens (exc HB subsidy) Total</b>	<b>495,020</b>	<b>490,299</b>	<b>483,820</b>	<b>527,160</b>	<b>0</b>	<b>527,160</b>
<b>Grand Total</b>	<b>6,894,970</b>	<b>6,724,908</b>	<b>6,472,890</b>	<b>7,236,466</b>	<b>(286,750)</b>	<b>6,949,716</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>POLICY AND STRATEGY</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	453,180	390,245	509,200	525,390	(10,000)	515,390
Transport	1,230	83	1,230	690	0	690
Supplies and Services	122,650	108,673	124,950	118,670	(2,250)	116,420
Third Party Payments	1,103,675	1,138,778	1,045,210	1,036,430	(29,500)	1,006,930
<b>Total Expenditure</b>	<b>1,680,735</b>	<b>1,637,779</b>	<b>1,680,590</b>	<b>1,681,180</b>	<b>(41,750)</b>	<b>1,639,430</b>
Other Income	0	(1,452)	0	0	(3,000)	(3,000)
<b>Total Income</b>	<b>0</b>	<b>(1,452)</b>	<b>0</b>	<b>0</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>Grand Total</b>	<b>1,680,735</b>	<b>1,636,327</b>	<b>1,680,590</b>	<b>1,681,180</b>	<b>(44,750)</b>	<b>1,636,430</b>

**Directorate:** Finance and Resources

**Summary by sub-service:**

<b>POLICY AND STRATEGY</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Policy and Strategy Expenditure	492,930	454,964	405,060	419,610	(10,000)	409,610
<b>Policy and Strategy Total</b>	<b>492,930</b>	<b>454,964</b>	<b>405,060</b>	<b>419,610</b>	<b>(10,000)</b>	<b>409,610</b>
ICT Services Expenditure	571,335	569,982	641,890	633,740	0	633,740
<b>ICT Services Total</b>	<b>571,335</b>	<b>569,982</b>	<b>641,890</b>	<b>633,740</b>	<b>0</b>	<b>633,740</b>
Emergency Planning Expenditure	18,040	15,260	18,040	15,380	0	15,380
<b>Emergency Planning Total</b>	<b>18,040</b>	<b>15,260</b>	<b>18,040</b>	<b>15,380</b>	<b>0</b>	<b>15,380</b>
HUB Shared Service Expenditure	439,830	436,345	448,650	437,630	(31,750)	405,880
HUB Shared Service Income	0	(252)	0	0	0	0
<b>HUB Shared Service Total</b>	<b>439,830</b>	<b>436,093</b>	<b>448,650</b>	<b>437,630</b>	<b>(31,750)</b>	<b>405,880</b>
Communications Expenditure	158,600	161,228	166,950	174,820	0	174,820
Communications Income	0	(1,200)	0	0	(3,000)	(3,000)
<b>Communications Total</b>	<b>158,600</b>	<b>160,028</b>	<b>166,950</b>	<b>174,820</b>	<b>(3,000)</b>	<b>171,820</b>
<b>Grand Total</b>	<b>1,680,735</b>	<b>1,636,327</b>	<b>1,680,590</b>	<b>1,681,180</b>	<b>(44,750)</b>	<b>1,636,430</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>CORPORATE COSTS AND INCOME</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	1,456,810	1,592,482	1,365,810	1,568,816	0	1,568,816
Premises	183,600	77,614	85,890	188,230	(27,980)	160,250
Transport	0	421	0	0	0	0
Supplies and Services	27,340	30,160	125,540	86,300	(4,020)	82,280
Third Party Payments	84,700	97,895	24,000	284,110	0	284,110
<b>Total Expenditure</b>	<b>1,752,450</b>	<b>1,798,572</b>	<b>1,601,240</b>	<b>2,127,456</b>	<b>(32,000)</b>	<b>2,095,456</b>
Internal Recharges	(70,220)	(70,216)	(70,220)	(70,220)	0	(70,220)
Grants and Contributions	(5,590)	(5,700)	(3,090)	(3,090)	0	(3,090)
Fees and Charges	228,000	0	0	0	0	0
Other Income	(20,000)	(21,335)	(20,000)	(18,200)	0	(18,200)
<b>Total Income</b>	<b>132,190</b>	<b>(97,251)</b>	<b>(93,310)</b>	<b>(91,510)</b>	<b>0</b>	<b>(91,510)</b>
<b>Grand Total</b>	<b>1,884,640</b>	<b>1,701,320</b>	<b>1,507,930</b>	<b>2,035,946</b>	<b>(32,000)</b>	<b>2,003,946</b>

**Directorate:**

Finance and Resources

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>FINANCE SERVICE</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	380,550	373,142	397,460	412,920	0	412,920
Premises	76,940	70,848	79,250	82,230	0	82,230
Transport	82,290	85,899	82,290	87,820	0	87,820
Supplies and Services	127,550	141,706	128,480	149,230	(5,000)	144,230
Third Party Payments	318,780	325,335	298,960	309,430	(19,000)	290,430
<b>Total Expenditure</b>	<b>986,110</b>	<b>996,930</b>	<b>986,440</b>	<b>1,041,630</b>	<b>(24,000)</b>	<b>1,017,630</b>
Grants and Contributions	(12,000)	(13,700)	(12,000)	(13,700)	0	(13,700)
Other Income	(4,000)	(10,550)	(4,000)	0	0	0
<b>Total Income</b>	<b>(16,000)</b>	<b>(24,250)</b>	<b>(16,000)</b>	<b>(13,700)</b>	<b>0</b>	<b>(13,700)</b>
<b>Grand Total</b>	<b>970,110</b>	<b>972,680</b>	<b>970,440</b>	<b>1,027,930</b>	<b>(24,000)</b>	<b>1,003,930</b>

**Directorate:**

Finance and Resources

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>INTERNAL AUDIT SHARED SERVICE</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	355,200	313,197	350,790	369,110	0	369,110
Transport	6,210	7,238	6,210	6,210	0	6,210
Supplies and Services	30	601	30	30	0	30
Internal Recharges	6,000	6,000	6,000	6,000	0	6,000
<b>Total Expenditure</b>	<b>367,440</b>	<b>327,036</b>	<b>363,030</b>	<b>381,350</b>	<b>0</b>	<b>381,350</b>
Grants and Contributions	(319,330)	(286,126)	(313,770)	(313,770)	(5,000)	(318,770)
<b>Total Income</b>	<b>(319,330)</b>	<b>(286,126)</b>	<b>(313,770)</b>	<b>(313,770)</b>	<b>(5,000)</b>	<b>(318,770)</b>
<b>Grand Total</b>	<b>48,110</b>	<b>40,910</b>	<b>49,260</b>	<b>67,580</b>	<b>(5,000)</b>	<b>62,580</b>

**Directorate:**

Finance and Resources

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>PEOPLE SERVICES</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	377,865	400,805	384,030	462,490	0	462,490
Transport	470	509	470	630	0	630
Supplies and Services	120	8,286	120	7,530	0	7,530
Third Party Payments	500	1,492	500	1,650	0	1,650
<b>Total Expenditure</b>	<b>378,955</b>	<b>411,091</b>	<b>385,120</b>	<b>472,300</b>	<b>0</b>	<b>472,300</b>
<b>Grand Total</b>	<b>378,955</b>	<b>411,091</b>	<b>385,120</b>	<b>472,300</b>	<b>0</b>	<b>472,300</b>

**Directorate:**

Finance and Resources

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>PROPERTY AND ASSETS</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	113,210	84,222	101,610	425,340	0	425,340
Premises	1,177,220	1,154,831	1,090,310	1,083,010	(16,000)	1,067,010
Transport	0	275	0	500	0	500
Supplies and Services	88,140	91,323	89,990	117,720	0	117,720
Third Party Payments	362,320	405,904	453,320	120,000	(100,000)	20,000
Internal Recharges	4,630	4,633	5,620	5,620	0	5,620
<b>Total Expenditure</b>	<b>1,745,520</b>	<b>1,741,187</b>	<b>1,740,850</b>	<b>1,752,190</b>	<b>(116,000)</b>	<b>1,636,190</b>
Grants and Contributions	(11,370)	(15,342)	(11,370)	0	0	0
Other Income	(296,750)	(253,565)	(333,750)	(327,820)	(65,000)	(392,820)
<b>Total Income</b>	<b>(308,120)</b>	<b>(268,907)</b>	<b>(345,120)</b>	<b>(327,820)</b>	<b>(65,000)</b>	<b>(392,820)</b>
<b>Grand Total</b>	<b>1,437,400</b>	<b>1,472,280</b>	<b>1,395,730</b>	<b>1,424,370</b>	<b>(181,000)</b>	<b>1,243,370</b>

**Directorate:**

Finance and Resources

**Summary by sub-service:**

<b>PROPERTY AND ASSETS</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Transformation &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Corporate Buildings and Facilities Expenditure	169,550	145,983	174,010	173,530	0	173,530
Corporate Buildings and Facilities Income	0	(1,069)	0	(1,070)	0	(1,070)
<b>Corporate Buildings and Facilities Total</b>	<b>169,550</b>	<b>144,914</b>	<b>174,010</b>	<b>172,460</b>	<b>0</b>	<b>172,460</b>
Property Investment Assets Expenditure	3,840	4,113	0	0	0	0
Property Investment Assets Income	(296,750)	(252,497)	(333,750)	(326,750)	(65,000)	(391,750)
<b>Property Investment Assets Total</b>	<b>(292,910)</b>	<b>(248,383)</b>	<b>(333,750)</b>	<b>(326,750)</b>	<b>(65,000)</b>	<b>(391,750)</b>
Property Shared Service Expenditure	1,537,550	1,562,607	1,526,430	1,504,490	(116,000)	1,388,490
Property Shared Service Income	(11,370)	(15,342)	(11,370)	0	0	0
<b>Property Shared Service Total</b>	<b>1,526,180</b>	<b>1,547,265</b>	<b>1,515,060</b>	<b>1,504,490</b>	<b>(116,000)</b>	<b>1,388,490</b>
Corporate Health and Safety Expenditure	34,580	28,484	40,410	74,170	0	74,170
<b>Corporate Health &amp; Safety Total</b>	<b>34,580</b>	<b>28,484</b>	<b>40,410</b>	<b>74,170</b>	<b>0</b>	<b>74,170</b>
<b>Grand Total</b>	<b>1,437,400</b>	<b>1,472,280</b>	<b>1,395,730</b>	<b>1,424,370</b>	<b>(181,000)</b>	<b>1,243,370</b>



**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>REVENUES AND BENEFITS SHARED SERVICE (EXCLUDING HB SUBSIDY)</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Supplies and Services	7,000	23,921	7,000	7,000	0	7,000
Third Party Payments	1,327,500	1,326,773	1,286,300	1,291,300	0	1,291,300
<b>Total Expenditure</b>	<b>1,334,500</b>	<b>1,350,695</b>	<b>1,293,300</b>	<b>1,298,300</b>	<b>0</b>	<b>1,298,300</b>
Grants and Contributions	(447,480)	(466,518)	(417,480)	(379,140)	0	(379,140)
Fees and Charges	(252,000)	(243,832)	(252,000)	(252,000)	0	(252,000)
Other Income	(140,000)	(150,046)	(140,000)	(140,000)	0	(140,000)
<b>Total Income</b>	<b>(839,480)</b>	<b>(860,396)</b>	<b>(809,480)</b>	<b>(771,140)</b>	<b>0</b>	<b>(771,140)</b>
<b>Grand Total</b>	<b>495,020</b>	<b>490,299</b>	<b>483,820</b>	<b>527,160</b>	<b>0</b>	<b>527,160</b>

**Directorate:**

Finance and Resources

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>DIRECTORATE : CORPORATE AND MANAGING DIRECTOR</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Employees	1,214,640	1,124,780	1,149,410	1,282,480	0	1,282,480
Premises	117,960	112,073	74,010	82,920	0	82,920
Transport	14,890	7,601	11,790	10,180	0	10,180
Supplies and Services	458,920	468,968	365,440	396,810	0	396,810
Third Party Payments	23,420	24,070	16,420	20,240	0	20,240
Internal Recharges	4,930	4,930	4,220	4,220	0	4,220
<b>Total Expenditure</b>	<b>1,834,760</b>	<b>1,742,422</b>	<b>1,621,290</b>	<b>1,796,850</b>	<b>0</b>	<b>1,796,850</b>
Grants and Contributions	(337,560)	(320,692)	(2,600)	(2,600)	0	(2,600)
Fees and Charges	(68,970)	(62,441)	(68,970)	(71,460)	(12,000)	(83,460)
Other Income	(22,720)	(25,887)	(16,720)	(40,310)	0	(40,310)
<b>Total Income</b>	<b>(429,250)</b>	<b>(409,021)</b>	<b>(88,290)</b>	<b>(114,370)</b>	<b>(12,000)</b>	<b>(126,370)</b>
<b>Grand Total</b>	<b>1,405,510</b>	<b>1,333,401</b>	<b>1,533,000</b>	<b>1,682,480</b>	<b>(12,000)</b>	<b>1,670,480</b>

**Directorate:** Corporate and Managing Director

**Summary by sub-service:**

<b>DIRECTORATE : CORPORATE AND MANAGING DIRECTOR</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Corporate Leadership Team Expenditure	623,400	521,704	655,390	675,850	0	675,850
<b>Corporate Leadership Team Total</b>	<b>623,400</b>	<b>521,704</b>	<b>655,390</b>	<b>675,850</b>	<b>0</b>	<b>675,850</b>
Legal Service Expenditure	101,820	111,247	121,470	151,330	0	151,330
Legal Service Income	(17,910)	(25,987)	(17,910)	(41,910)	0	(41,910)
<b>Legal Service Total</b>	<b>83,910</b>	<b>85,259</b>	<b>103,560</b>	<b>109,420</b>	<b>0</b>	<b>109,420</b>
Electoral Services Expenditure	480,470	452,194	189,160	239,880	0	239,880
Electoral Services Income	(335,370)	(320,831)	(410)	(1,800)	0	(1,800)
<b>Electoral Services Total</b>	<b>145,100</b>	<b>131,363</b>	<b>188,750</b>	<b>238,080</b>	<b>0</b>	<b>238,080</b>
Democratic Support Expenditure	420,830	422,926	442,600	456,550	0	456,550
Democratic Support Income	(1,000)	(1,000)	(1,000)	(1,000)	0	(1,000)
<b>Democratic Support Total</b>	<b>419,830</b>	<b>421,926</b>	<b>441,600</b>	<b>455,550</b>	<b>0</b>	<b>455,550</b>
The Guildhall Expenditure	208,240	234,352	212,670	273,240	0	273,240
The Guildhall Income	(74,970)	(61,203)	(68,970)	(69,660)	(12,000)	(81,660)
<b>The Guildhall Total</b>	<b>133,270</b>	<b>173,150</b>	<b>143,700</b>	<b>203,580</b>	<b>(12,000)</b>	<b>191,580</b>
<b>Grand Total</b>	<b>1,405,510</b>	<b>1,333,401</b>	<b>1,533,000</b>	<b>1,682,480</b>	<b>(12,000)</b>	<b>1,670,480</b>

**WORCESTER CITY COUNCIL  
BUDGET 2019/20**

<b>DIRECTORATE : HOUSING BENEFIT SUBSIDY</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
HB Overpayments Bad Debt Provision	0	131,100	0	0	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>131,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Grants and Contributions (DHP)	(220,980)	(204,317)	(199,360)	(199,360)	0	(199,360)
<b>Total Income</b>	<b>(220,980)</b>	<b>(204,317)</b>	<b>(199,360)</b>	<b>(199,360)</b>	<b>0</b>	<b>(199,360)</b>
Housing Benefit Payments	31,280,980	31,374,916	28,699,360	28,699,360	0	28,699,360
Housing Benefit Overpayments	935,000	927,397	850,000	850,000	0	850,000
HB Overpayments Recovered	(1,347,000)	(1,696,641)	(1,482,000)	(1,482,000)	0	(1,482,000)
Housing Benefit Subsidy	(30,780,000)	(30,504,507)	(27,900,000)	(27,900,000)	0	(27,900,000)
<b>Revs and Bens Subsidy Total</b>	<b>88,980</b>	<b>101,164</b>	<b>167,360</b>	<b>167,360</b>	<b>0</b>	<b>167,360</b>
<b>Grand Total</b>	<b>(132,000)</b>	<b>27,948</b>	<b>(32,000)</b>	<b>(32,000)</b>	<b>0</b>	<b>(32,000)</b>

**Directorate:**

Housing Benefit Subsidy

**Summary by sub-service:**

<b>DIRECTORATE : HOUSING BENEFIT SUBSIDY</b>	<b>Annual Budget 2017/18</b>	<b>Final Actuals 2017/18</b>	<b>Base Budget 2018/19</b>	<b>Base Budget 2019/20</b>	<b>Income &amp; Efficiency Plan 2019/20</b>	<b>Final Base Budget 2019/20</b>
Housing Benefit Subsidy Expenditure	30,868,980	30,736,772	28,067,360	28,067,360	0	28,067,360
Housing Benefit Subsidy Income	(31,000,980)	(30,708,824)	(28,099,360)	(28,099,360)	0	(28,099,360)
<b>Housing Benefit Subsidy Total</b>	<b>(132,000)</b>	<b>27,948</b>	<b>(32,000)</b>	<b>(32,000)</b>	<b>0</b>	<b>(32,000)</b>
<b>Grand Total</b>	<b>(132,000)</b>	<b>27,948</b>	<b>(32,000)</b>	<b>(32,000)</b>	<b>0</b>	<b>(32,000)</b>