



Building a successful future on 2,000 years of history

**BUDGET BOOK
2020-21**

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

GENERAL FUND SUMMARY	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	11,095,030	11,128,920	11,603,240	11,636,060	60,000	11,696,060
Premises	2,468,681	2,969,233	2,743,980	2,895,910	0	2,895,910
Transport	557,430	689,194	596,520	580,700	0	580,700
Supplies and Services	2,219,106	2,415,494	2,222,540	2,173,260	0	2,173,260
Third Party Payments	6,534,170	6,754,563	5,043,130	5,133,612	(136,000)	4,997,612
Internal Recharges	143,060	143,556	143,060	143,060	0	143,060
Total Expenditure	23,017,477	24,100,960	22,352,470	22,562,602	(76,000)	22,486,602
Internal Recharges	(143,060)	(143,556)	(143,060)	(143,060)	0	(143,060)
Grants and Contributions	(2,224,258)	(2,421,277)	(1,028,570)	(934,840)	(25,000)	(959,840)
Fees and Charges	(8,197,870)	(8,399,398)	(8,594,050)	(8,479,050)	(55,000)	(8,534,050)
Other Income	(1,812,690)	(2,411,129)	(2,618,470)	(3,033,930)	(50,000)	(3,083,930)
Total Income	(12,377,878)	(13,375,361)	(12,384,150)	(12,590,880)	(130,000)	(12,720,880)
Housing Benefit and DHP Payments	28,699,360	29,896,327	28,665,600	28,665,600	0	28,665,600
Housing Benefit Overpayments	850,000	1,240,560	850,000	850,000	0	850,000
HB Overpayments Bad Debt Provision	0	(103,550)	0	0	0	0
HB Overpayments Recovered	(1,482,000)	(1,767,456)	(1,482,000)	(1,482,000)	0	(1,482,000)
Discretionary Housing Payment Grant Received	(199,360)	(194,390)	(165,600)	(165,600)	0	(165,600)
Housing Benefit Subsidy Received	(27,900,000)	(29,045,031)	(27,900,000)	(27,900,000)	0	(27,900,000)
Revs and Bens Housing Benefit Subsidy	(32,000)	26,460	(32,000)	(32,000)	0	(32,000)
NET COST OF SERVICES	10,607,599	10,752,060	9,936,320	9,939,722	(206,000)	9,733,722
Interest Payable	543,370	340,430	585,600	538,131	0	538,131
Investment Interest	(41,000)	(117,361)	(125,000)	(51,651)	0	(51,651)
Property Fund Dividends	(200,000)	(111,816)	(120,000)	(120,000)	0	(120,000)
Notional Interest Receivable	(137,000)	(157,652)	(232,050)	(162,000)	0	(162,000)
Capital exp charged to General Fund	86,745	87,474	0	0	0	0
Gain/Loss on Fixed Asset Disposals	(18,035)	(21,266)	0	0	0	0
Minimum Revenue Provision	438,520	440,247	456,340	709,420	0	709,420
Net Capital Charges	672,600	460,056	564,890	913,900	0	913,900
Parish Precept - St Peters	37,380	37,384	38,450	39,940	0	39,940
Parish Precept - Warndon	102,420	102,419	109,590	109,590	0	109,590
Collect Fund Precept Parishes	(139,800)	(139,803)	(148,040)	(149,530)	0	(149,530)
Net Parish Precepts	0	0	0	0	0	0
To Earmarked Reserves	1,473,422	1,473,420	98,750	98,750	0	98,750
From Earmarked Reserves	(1,659,776)	(1,659,867)	(20,000)	0	0	0
Net Revenue Movement on Reserves	(186,354)	(186,447)	78,750	98,750	0	98,750
Net Operating Costs	486,246	273,609	643,640	1,012,650	0	1,012,650
NET BUDGET REQUIREMENT	11,093,845	11,025,669	10,579,960	10,952,372	(206,000)	10,746,372
Council Tax	(5,758,000)	(5,758,277)	(6,020,660)	(6,209,581)	0	(6,209,581)
Business Rates	(2,823,736)	(2,923,723)	(3,455,000)	(3,573,500)	0	(3,573,500)
Revenue Support Grant	(306,000)	(305,971)	0	0	0	0
New Homes Bonus	(1,609,000)	(1,609,093)	(1,527,000)	(901,000)	0	(901,000)
To Earmarked Reserves (New Homes Bonus)	788,000	788,000	395,700	88,000	0	88,000
From Earmarked Reserves (Business Rates)	0	0	0	0	0	0
Other S31 Grants (Business Rates)	(1,287,109)	(1,301,917)	0	0	0	0
SOURCES OF FINANCE	(10,995,845)	(11,110,981)	(10,606,960)	(10,596,081)	0	(10,596,081)
TRANSFERS FROM / (TO) GENERAL FUND	98,000	(85,312)	(27,000)	356,291	(206,000)	150,291

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

DIRECTORATE : PLACE	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	4,289,745	4,260,882	4,372,180	4,640,580	60,000	4,700,580
Premises	181,410	217,646	264,820	282,310	0	282,310
Transport	447,590	569,481	481,710	487,290	0	487,290
Supplies and Services	918,824	1,030,260	843,445	873,380	0	873,380
Third Party Payments	1,371,703	1,426,654	952,630	1,000,398	(4,000)	996,398
Internal Recharges	40,440	40,936	40,440	40,440	0	40,440
Total Expenditure	7,249,712	7,545,858	6,955,225	7,324,398	56,000	7,380,398
Internal Recharges	(72,840)	(73,340)	(72,840)	(72,840)	0	(72,840)
Grants and Contributions	(327,427)	(406,227)	(159,140)	(141,940)	(25,000)	(166,940)
Fees and Charges	(1,776,640)	(1,696,087)	(1,945,360)	(2,019,790)	(50,000)	(2,069,790)
Other Income	(509,090)	(592,298)	(649,740)	(649,740)	0	(649,740)
Total Income	(2,685,997)	(2,767,952)	(2,827,080)	(2,884,310)	(75,000)	(2,959,310)
Grand Total	4,563,715	4,777,906	4,128,145	4,440,088	(19,000)	4,421,088

Summary by service:

DIRECTORATE : PLACE	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Economic Dev and Planning Expenditure	2,076,605	2,065,598	1,665,010	1,668,925	0	1,668,925
Economic Dev and Planning Income	(1,079,037)	(1,049,889)	(1,007,970)	(958,010)	0	(958,010)
Economic Dev and Planning Total	997,568	1,015,709	657,040	710,915	0	710,915
Museums Service Expenditure	550,260	592,066	530,160	576,488	(4,000)	572,488
Museums Service Income	0	(3,000)	0	0	0	0
Museums Service Total	550,260	589,066	530,160	576,488	(4,000)	572,488
Environmental Operations Expenditure	4,622,847	4,888,194	4,760,055	5,078,985	60,000	5,138,985
Environmental Operations Income	(1,606,960)	(1,715,063)	(1,819,110)	(1,926,300)	(75,000)	(2,001,300)
Environmental Operations Total	3,015,887	3,173,131	2,940,945	3,152,685	(15,000)	3,137,685
Grand Total	4,563,715	4,777,906	4,128,145	4,440,088	(19,000)	4,421,088

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

ECONOMIC DEVELOPMENT AND PLANNING	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	1,132,375	1,128,803	1,122,330	1,170,570	0	1,170,570
Premises	100	2,706	1,100	1,100	0	1,100
Transport	6,890	8,441	8,250	8,290	0	8,290
Supplies and Services	324,190	337,294	254,720	233,935	0	233,935
Third Party Payments	580,830	555,638	246,390	222,810	0	222,810
Internal Recharges	32,220	32,716	32,220	32,220	0	32,220
Total Expenditure	2,076,605	2,065,598	1,665,010	1,668,925	0	1,668,925
Grants and Contributions	(45,687)	(73,563)	(12,000)	(12,000)	0	(12,000)
Fees and Charges	(785,470)	(733,643)	(760,090)	(710,130)	0	(710,130)
Other Income	(247,880)	(242,683)	(235,880)	(235,880)	0	(235,880)
Total Income	(1,079,037)	(1,049,889)	(1,007,970)	(958,010)	0	(958,010)
Grand Total	997,568	1,015,709	657,040	710,915	0	710,915

Directorate:

Place

Summary by sub-service:

ECONOMIC DEVELOPMENT AND PLANNING	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Land Charges Expenditure	98,640	145,244	101,190	107,560	0	107,560
Land Charges Income	(184,620)	(146,115)	(162,710)	(112,710)	0	(112,710)
Land Charges Total	(85,980)	(871)	(61,520)	(5,150)	0	(5,150)
Building Control Expenditure	88,290	57,364	90,060	91,860	0	91,860
Building Control Income	(110,350)	(90,268)	(110,350)	(110,350)	0	(110,350)
Building Control Total	(22,060)	(32,904)	(20,290)	(18,490)	0	(18,490)
Planning Policy Expenditure	247,650	271,931	260,380	213,550	0	213,550
Planning Policy Income	(33,687)	(49,687)	0	0	0	0
Planning Policy Total	213,963	222,244	260,380	213,550	0	213,550
Initiatives and Projects Expenditure	272,660	269,565	47,810	45,830	0	45,830
Initiatives and Projects Total	272,660	269,565	47,810	45,830	0	45,830
Economic Development and Regen Expenditure	433,995	429,111	289,520	302,480	0	302,480
Economic Development and Regen Total	433,995	429,111	289,520	302,480	0	302,480
City Centre and Tourism Expenditure	376,260	345,514	283,380	273,965	0	273,965
City Centre and Tourism Income	(259,880)	(255,595)	(247,880)	(247,880)	0	(247,880)
City Centre and Tourism Total	116,380	89,919	35,500	26,085	0	26,085
Dev Control and Enforcement Expenditure	387,890	371,777	426,900	455,010	0	455,010
Dev Control and Enforcement Income	(474,400)	(486,101)	(482,030)	(482,070)	0	(482,070)
Dev Control and Enforcement Total	(86,510)	(114,324)	(55,130)	(27,060)	0	(27,060)
Heritage and Design Expenditure	171,220	175,093	165,770	178,670	0	178,670
Heritage and Design Income	(16,100)	(22,123)	(5,000)	(5,000)	0	(5,000)
Heritage and Design Total	155,120	152,970	160,770	173,670	0	173,670
Grand Total	997,568	1,015,709	657,040	710,915	0	710,915

**WORCESTER CITY COUNCIL
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JOINT MUSEUMS SERVICE	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Premises	56,090	86,602	77,250	88,420	0	88,420
Third Party Payments	487,060	498,108	450,800	485,958	(4,000)	481,958
Internal Recharges	2,110	2,110	2,110	2,110	0	2,110
Total Expenditure	545,260	586,820	530,160	576,488	(4,000)	572,488
Grand Total	545,260	586,820	530,160	576,488	(4,000)	572,488

Directorate:

Place

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

ENVIRONMENTAL OPERATIONS	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	3,157,370	3,132,079	3,249,850	3,470,010	60,000	3,530,010
Premises	125,220	128,337	186,470	192,790	0	192,790
Transport	440,700	561,040	473,460	479,000	0	479,000
Supplies and Services	589,634	687,719	588,725	639,445	0	639,445
Third Party Payments	303,813	372,908	255,440	291,630	0	291,630
Internal Recharges	6,110	6,110	6,110	6,110	0	6,110
Total Expenditure	4,622,847	4,888,194	4,760,055	5,078,985	60,000	5,138,985
Internal Recharges	(72,840)	(73,340)	(72,840)	(72,840)	0	(72,840)
Grants and Contributions	(281,740)	(329,665)	(147,140)	(129,940)	(25,000)	(154,940)
Fees and Charges	(991,170)	(962,444)	(1,185,270)	(1,309,660)	(50,000)	(1,359,660)
Other Income	(261,210)	(349,615)	(413,860)	(413,860)	0	(413,860)
Total Income	(1,606,960)	(1,715,063)	(1,819,110)	(1,926,300)	(75,000)	(2,001,300)
Grand Total	3,015,887	3,173,131	2,940,945	3,152,685	(15,000)	3,137,685

Directorate:

Place

Summary by sub-service:

ENVIRONMENTAL OPERATIONS	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Operations Management Expenditure	273,330	246,411	83,320	98,650	0	98,650
Operations Management Total	273,330	246,411	83,320	98,650	0	98,650
Projects Team Expenditure	185,780	132,170	95,680	104,910	0	104,910
Projects Team Total	185,780	132,170	95,680	104,910	0	104,910
Street Scene Expenditure	2,024,577	2,168,417	2,007,365	2,126,715	60,000	2,186,715
Street Scene Income	(605,230)	(714,899)	(269,220)	(262,920)	(25,000)	(287,920)
Street Scene Total	1,419,347	1,453,518	1,738,145	1,863,795	35,000	1,898,795
Waste and Fleet Services Expenditure	2,139,160	2,341,197	2,573,690	2,748,710	0	2,748,710
Waste and Fleet Services Income	(1,001,730)	(1,000,165)	(1,549,890)	(1,663,380)	(50,000)	(1,713,380)
Waste and Fleet Services Total	1,137,430	1,341,032	1,023,800	1,085,330	(50,000)	1,035,330
Grand Total	3,015,887	3,173,131	2,940,945	3,152,685	(15,000)	3,137,685

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

DIRECTORATE : HOMES AND COMMUNITIES	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	2,057,489	1,995,135	2,136,780	2,284,770	0	2,284,770
Premises	904,460	1,496,856	1,051,300	1,065,280	0	1,065,280
Transport	7,850	21,879	8,280	7,580	0	7,580
Supplies and Services	423,254	438,225	355,530	452,760	0	452,760
Third Party Payments	1,891,541	1,879,111	1,164,020	1,253,960	(32,000)	1,221,960
Internal Recharges	87,150	87,150	87,150	87,150	0	87,150
Total Expenditure	5,371,744	5,918,356	4,803,060	5,151,500	(32,000)	5,119,500
Grants and Contributions	(1,110,011)	(1,089,785)	(138,400)	(73,600)	0	(73,600)
Fees and Charges	(6,100,260)	(6,366,786)	(6,313,230)	(6,122,170)	0	(6,122,170)
Other Income	(789,130)	(1,383,698)	(972,830)	(988,940)	0	(988,940)
Total Income	(7,999,401)	(8,840,269)	(7,424,460)	(7,184,710)	0	(7,184,710)
Grand Total	(2,627,657)	(2,921,913)	(2,621,400)	(2,033,210)	(32,000)	(2,065,210)

Summary by service:

DIRECTORATE : HOMES AND COMMUNITIES	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Strategic Housing Expenditure	2,063,675	2,624,761	1,566,510	1,631,220	0	1,631,220
Strategic Housing Income	(1,465,381)	(2,020,044)	(664,110)	(640,600)	0	(640,600)
Strategic Housing Total	598,294	604,717	902,400	990,620	0	990,620
Community Services Expenditure	3,308,069	3,293,595	3,236,550	3,520,280	(32,000)	3,488,280
Community Services Income	(6,534,020)	(6,820,225)	(6,760,350)	(6,544,110)	0	(6,544,110)
Community Services Total	(3,225,951)	(3,526,630)	(3,523,800)	(3,023,830)	(32,000)	(3,055,830)
Grand Total	(2,627,657)	(2,921,913)	(2,621,400)	(2,033,210)	(32,000)	(2,065,210)

**WORCESTER CITY COUNCIL
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STRATEGIC HOUSING	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	989,420	1,010,140	887,520	940,400	0	940,400
Premises	314,330	864,535	464,490	457,740	0	457,740
Transport	5,140	6,245	3,770	3,770	0	3,770
Supplies and Services	67,510	60,716	61,280	61,940	0	61,940
Third Party Payments	687,275	683,125	149,450	167,370	0	167,370
Total Expenditure	2,063,675	2,624,761	1,566,510	1,631,220	0	1,631,220
Grants and Contributions	(1,035,811)	(1,044,400)	(85,540)	(63,070)	0	(63,070)
Fees and Charges	(126,070)	(161,843)	(141,070)	(143,850)	0	(143,850)
Other Income	(303,500)	(813,801)	(437,500)	(433,680)	0	(433,680)
Total Income	(1,465,381)	(2,020,044)	(664,110)	(640,600)	0	(640,600)
Grand Total	598,294	604,717	902,400	990,620	0	990,620

Directorate:

Homes and Communities

Summary by sub-service:

STRATEGIC HOUSING	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Homelessness Expenditure	1,380,225	2,015,723	921,760	964,060	0	964,060
Homelessness Income	(1,311,341)	(1,823,812)	(495,070)	(476,250)	0	(476,250)
Homelessness Total	68,884	191,912	426,690	487,810	0	487,810
Welfare Assistance Scheme Expenditure	161,340	106,767	145,570	149,250	0	149,250
Welfare Assistance Scheme Total	161,340	106,767	145,570	149,250	0	149,250
Private Sector Housing Expenditure	190,430	176,588	174,690	157,800	0	157,800
Private Sector Housing Income	(126,070)	(175,899)	(141,070)	(143,850)	0	(143,850)
Private Sector Housing Total	64,360	689	33,620	13,950	0	13,950
Strategic Housing Expenditure	331,680	325,683	324,490	360,110	0	360,110
Strategic Housing Income	(27,970)	(20,333)	(27,970)	(20,500)	0	(20,500)
Strategic Housing Total	303,710	305,350	296,520	339,610	0	339,610
Grand Total	598,294	604,717	902,400	990,620	0	990,620

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

COMMUNITY SERVICES	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	1,068,069	984,995	1,249,260	1,344,370	0	1,344,370
Premises	590,130	632,321	586,810	607,540	0	607,540
Transport	2,710	15,634	4,510	3,810	0	3,810
Supplies and Services	355,744	377,509	294,250	390,820	0	390,820
Third Party Payments	1,204,266	1,195,986	1,014,570	1,086,590	(32,000)	1,054,590
Internal Recharges	87,150	87,150	87,150	87,150	0	87,150
Total Expenditure	3,308,069	3,293,595	3,236,550	3,520,280	(32,000)	3,488,280
Grants and Contributions	(74,200)	(45,385)	(52,860)	(10,530)	0	(10,530)
Fees and Charges	(5,974,190)	(6,204,943)	(6,172,160)	(5,978,320)	0	(5,978,320)
Other Income	(485,630)	(569,897)	(535,330)	(555,260)	0	(555,260)
Total Income	(6,534,020)	(6,820,225)	(6,760,350)	(6,544,110)	0	(6,544,110)
Grand Total	(3,225,951)	(3,526,630)	(3,523,800)	(3,023,830)	(32,000)	(3,055,830)

Directorate:

Homes and Communities

Summary by sub-service:

COMMUNITY SERVICES	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Regulatory Services Expenditure	564,156	553,127	565,840	592,440	(10,000)	582,440
Regulatory Services Income	(293,600)	(372,493)	(352,060)	(358,640)	0	(358,640)
Regulatory Services Total	270,556	180,633	213,780	233,800	(10,000)	223,800
Parking and Enforcement Expenditure	1,204,980	1,148,498	1,175,740	1,290,240	0	1,290,240
Parking and Enforcement Income	(3,714,660)	(3,826,193)	(3,916,150)	(3,916,710)	0	(3,916,710)
Parking and Enforcement Total	(2,509,680)	(2,677,695)	(2,740,410)	(2,626,470)	0	(2,626,470)
Community Services Management Expenditure	136,800	140,497	136,770	142,060	0	142,060
Community Services Management Income	(30,000)	(30,000)	(30,000)	(30,000)	0	(30,000)
Community Services Management Total	106,800	110,497	106,770	112,060	0	112,060
Bereavement Expenditure	658,759	682,520	640,360	678,440	0	678,440
Bereavement Income	(1,982,760)	(2,021,676)	(1,920,780)	(1,719,800)	0	(1,719,800)
Bereavement Total	(1,324,001)	(1,339,156)	(1,280,420)	(1,041,360)	0	(1,041,360)
Community Engagement Expenditure	0	50	207,640	232,880	0	232,880
Community Engagement Income	0	0	(21,830)	(23,000)	0	(23,000)
Community Engagement Total	0	50	185,810	209,880	0	209,880
Community Safety Expenditure	202,834	212,159	139,970	158,410	0	158,410
Community Safety Income	(84,200)	(55,808)	(59,030)	(20,530)	0	(20,530)
Community Safety Total	118,634	156,351	80,940	137,880	0	137,880
Leisure and Sports Provision Expenditure	52,700	93,228	0	25,180	0	25,180
Leisure and Sports Provision Income	(428,800)	(490,440)	(446,500)	(455,430)	0	(455,430)
Leisure and Sports Provision Total	(376,100)	(397,212)	(446,500)	(430,250)	0	(430,250)
Community Activities Expenditure	487,840	463,516	370,230	400,630	(22,000)	378,630
Community Activities Income	0	(23,614)	(14,000)	(20,000)	0	(20,000)
Community Activities Total	487,840	439,902	356,230	380,630	(22,000)	358,630
Grand Total	(3,225,951)	(3,526,630)	(3,523,800)	(3,023,830)	(32,000)	(3,055,830)

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

DIRECTORATE : FINANCE AND RESOURCES	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	3,557,446	3,688,111	3,811,800	3,291,590	0	3,291,590
Premises	1,290,041	1,159,794	1,344,940	1,459,350	0	1,459,350
Transport	90,200	93,676	96,350	75,650	0	75,650
Supplies and Services	479,838	534,430	623,700	446,095	0	446,095
Third Party Payments	3,254,506	3,385,468	2,906,240	2,858,644	(100,000)	2,758,644
Internal Recharges	10,750	10,750	10,750	10,750	0	10,750
Total Expenditure	8,682,781	8,872,229	8,793,780	8,142,079	(100,000)	8,042,079
Internal Recharges	(70,220)	(70,216)	(70,220)	(70,220)	0	(70,220)
Grants and Contributions	(757,710)	(890,500)	(728,430)	(716,700)	0	(716,700)
Fees and Charges	(252,000)	(271,034)	(252,000)	(252,000)	0	(252,000)
Other Income	(497,750)	(406,676)	(955,590)	(1,354,940)	(50,000)	(1,404,940)
Total Income	(1,577,680)	(1,638,426)	(2,006,240)	(2,393,860)	(50,000)	(2,443,860)
Grand Total	7,105,101	7,233,803	6,787,540	5,748,219	(150,000)	5,598,219

Summary by service:

DIRECTORATE : FINANCE AND RESOURCES	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Policy and Strategy Expenditure	1,814,246	1,774,117	1,695,580	1,795,180	(100,000)	1,695,180
Policy and Strategy Income	0	(1,179)	(3,000)	(3,000)	0	(3,000)
Policy and Strategy Total	1,814,246	1,772,938	1,692,580	1,792,180	(100,000)	1,692,180
Corporate Expenditure	1,830,740	1,808,692	2,233,530	1,520,275	0	1,520,275
Corporate Income	(93,310)	(96,274)	(91,510)	(91,510)	0	(91,510)
Corporate Total	1,737,430	1,712,418	2,142,020	1,428,765	0	1,428,765
Finance Service Expenditure	991,960	1,045,179	1,017,630	923,694	0	923,694
Finance Service Income	(16,000)	(13,750)	(13,700)	(13,700)	0	(13,700)
Finance Service Total	975,960	1,031,429	1,003,930	909,994	0	909,994
Internal Audit Shared Service Expenditure	363,030	358,553	381,350	398,910	0	398,910
Internal Audit Shared Service Income	(313,770)	(310,042)	(332,500)	(347,770)	0	(347,770)
Internal Audit Shared Service Total	49,260	48,511	48,850	51,140	0	51,140
People Services Expenditure	405,381	429,367	472,300	456,430	0	456,430
People Services Total	405,381	429,367	472,300	456,430	0	456,430
Property and Assets Expenditure	1,949,224	1,939,725	1,695,090	1,763,690	0	1,763,690
Property and Assets Income	(345,120)	(250,998)	(801,990)	(1,198,690)	(50,000)	(1,248,690)
Property and Assets Total	1,604,104	1,688,727	893,100	565,000	(50,000)	515,000
Revs and Bens (exc HB subsidy) Expenditure	1,328,200	1,516,597	1,298,300	1,283,900	0	1,283,900
Revs and Bens (exc HB subsidy) Income	(809,480)	(966,183)	(763,540)	(739,190)	0	(739,190)
Revs and Bens (exc HB subsidy) Total	518,720	550,414	534,760	544,710	0	544,710
Grand Total	7,105,101	7,233,803	6,787,540	5,748,219	(150,000)	5,598,219

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

POLICY AND STRATEGY	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	609,200	617,645	566,890	599,780	0	599,780
Transport	1,230	1,387	1,190	890	0	890
Supplies and Services	124,950	141,903	120,570	173,630	0	173,630
Third Party Payments	1,078,866	1,013,182	1,006,930	1,020,880	(100,000)	920,880
Total Expenditure	1,814,246	1,774,117	1,695,580	1,795,180	(100,000)	1,695,180
Other Income	0	(1,179)	(3,000)	(3,000)	0	(3,000)
Total Income	0	(1,179)	(3,000)	(3,000)	0	(3,000)
Grand Total	1,814,246	1,772,938	1,692,580	1,792,180	(100,000)	1,692,180

Directorate: Finance and Resources

Summary by sub-service:

POLICY AND STRATEGY	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Policy and Strategy Expenditure	538,716	532,845	469,660	487,530	0	487,530
Policy and Strategy Total	538,716	532,845	469,660	487,530	0	487,530
ICT Services Expenditure	641,890	614,467	633,740	698,070	0	698,070
ICT Services Total	641,890	614,467	633,740	698,070	0	698,070
Emergency Planning Expenditure	18,040	15,099	15,380	15,380	0	15,380
Emergency Planning Total	18,040	15,099	15,380	15,380	0	15,380
HUB Shared Service Expenditure	448,650	442,024	405,880	413,990	(100,000)	313,990
HUB Shared Service Income	0	21	0	0	0	0
HUB Shared Service Total	448,650	442,045	405,880	413,990	(100,000)	313,990
Communications Expenditure	166,950	169,681	170,920	180,210	0	180,210
Communications Income	0	(1,200)	(3,000)	(3,000)	0	(3,000)
Communications Total	166,950	168,481	167,920	177,210	0	177,210
Grand Total	1,814,246	1,772,938	1,692,580	1,792,180	(100,000)	1,692,180

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

CORPORATE COSTS AND INCOME	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	1,602,810	1,748,358	1,575,050	1,003,550	0	1,003,550
Premises	85,890	(21,811)	160,250	270,330	0	270,330
Supplies and Services	61,540	40,181	214,120	47,205	0	47,205
Third Party Payments	80,500	41,964	284,110	199,190	0	199,190
Total Expenditure	1,830,740	1,808,692	2,233,530	1,520,275	0	1,520,275
Internal Recharges	(70,220)	(70,216)	(70,220)	(70,220)	0	(70,220)
Grants and Contributions	(3,090)	(3,280)	(3,090)	(3,090)	0	(3,090)
Other Income	(20,000)	(22,778)	(18,200)	(18,200)	0	(18,200)
Total Income	(93,310)	(96,274)	(91,510)	(91,510)	0	(91,510)
Grand Total	1,737,430	1,712,418	2,142,020	1,428,765	0	1,428,765

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

FINANCE SERVICE	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	402,980	390,083	412,920	408,570	0	408,570
Premises	79,250	76,931	82,230	53,770	0	53,770
Transport	82,290	85,910	87,820	67,420	0	67,420
Supplies and Services	128,480	139,254	144,230	76,390	0	76,390
Third Party Payments	298,960	353,001	290,430	317,544	0	317,544
Total Expenditure	991,960	1,045,179	1,017,630	923,694	0	923,694
Grants and Contributions	(12,000)	(13,700)	(13,700)	(13,700)	0	(13,700)
Other Income	(4,000)	(50)	0	0	0	0
Total Income	(16,000)	(13,750)	(13,700)	(13,700)	0	(13,700)
Grand Total	975,960	1,031,429	1,003,930	909,994	0	909,994

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

INTERNAL AUDIT SHARED SERVICE	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	350,790	344,112	369,110	386,670	0	386,670
Transport	6,210	5,191	6,210	6,210	0	6,210
Supplies and Services	30	3,250	30	30	0	30
Internal Recharges	6,000	6,000	6,000	6,000	0	6,000
Total Expenditure	363,030	358,553	381,350	398,910	0	398,910
Grants and Contributions	(313,770)	(310,042)	(332,500)	(347,770)	0	(347,770)
Total Income	(313,770)	(310,042)	(332,500)	(347,770)	0	(347,770)
Grand Total	49,260	48,511	48,850	51,140	0	51,140

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

PEOPLE SERVICES	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	404,291	417,023	462,490	444,120	0	444,120
Transport	470	762	630	630	0	630
Supplies and Services	120	10,074	7,530	10,030	0	10,030
Third Party Payments	500	1,508	1,650	1,650	0	1,650
Total Expenditure	405,381	429,367	472,300	456,430	0	456,430
Grand Total	405,381	429,367	472,300	456,430	0	456,430

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

PROPERTY AND ASSETS	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	187,375	170,890	425,340	448,900	0	448,900
Premises	1,124,901	1,104,675	1,102,460	1,135,250	0	1,135,250
Transport	0	426	500	500	0	500
Supplies and Services	122,818	129,339	130,220	131,710	0	131,710
Third Party Payments	509,380	529,646	31,820	42,580	0	42,580
Internal Recharges	4,750	4,750	4,750	4,750	0	4,750
Total Expenditure	1,949,224	1,939,725	1,695,090	1,763,690	0	1,763,690
Grants and Contributions	(11,370)	(7,163)	0	0	0	0
Other Income	(333,750)	(243,835)	(801,990)	(1,198,690)	(50,000)	(1,248,690)
Total Income	(345,120)	(250,998)	(801,990)	(1,198,690)	(50,000)	(1,248,690)
Grand Total	1,604,104	1,688,727	893,100	565,000	(50,000)	515,000

Directorate:

Finance and Resources

Summary by sub-service:

PROPERTY AND ASSETS	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Corporate Buildings and Facilities Expenditure	206,071	187,653	185,160	187,400	0	187,400
Corporate Buildings and Facilities Income	0	(1)	(1,070)	(1,070)	0	(1,070)
Corporate Buildings and Facilities Total	206,071	187,652	184,090	186,330	0	186,330
Property Investment Assets Expenditure	0	2,368	47,270	82,840	0	82,840
Property Investment Assets Income	(333,750)	(242,857)	(800,920)	(1,197,620)	(50,000)	(1,247,620)
Property Investment Assets Total	(333,750)	(240,489)	(753,650)	(1,114,780)	(50,000)	(1,164,780)
Property Shared Service Expenditure	1,652,743	1,651,991	0	0	0	0
Property Shared Service Income	(11,370)	(8,140)	0	0	0	0
Property Shared Service Total	1,641,373	1,643,851	0	0	0	0
Property Team Expenditure	50,000	47,386	400,910	421,350	0	421,350
Property Team Total	50,000	47,386	400,910	421,350	0	421,350
Property Costs Expenditure	0	0	987,580	994,410	0	994,410
Property Costs Total	0	0	987,580	994,410	0	994,410
Corporate Health and Safety Expenditure	40,410	50,328	74,170	77,690	0	77,690
Corporate Health & Safety Total	40,410	50,328	74,170	77,690	0	77,690
Grand Total	1,604,104	1,688,727	893,100	565,000	(50,000)	515,000

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

REVENUES AND BENEFITS SHARED SERVICE (EXCLUDING HB SUBSIDY)	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Supplies and Services	41,900	70,430	7,000	7,100	0	7,100
Third Party Payments	1,286,300	1,446,167	1,291,300	1,276,800	0	1,276,800
Total Expenditure	1,328,200	1,516,597	1,298,300	1,283,900	0	1,283,900
Grants and Contributions	(417,480)	(556,315)	(379,140)	(352,140)	0	(352,140)
Fees and Charges	(252,000)	(271,034)	(252,000)	(252,000)	0	(252,000)
Other Income	(140,000)	(138,834)	(132,400)	(135,050)	0	(135,050)
Total Income	(809,480)	(966,183)	(763,540)	(739,190)	0	(739,190)
Grand Total	518,720	550,414	534,760	544,710	0	544,710

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

DIRECTORATE : CORPORATE AND MANAGING DIRECTOR	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Employees	1,190,350	1,184,792	1,282,480	1,419,120	0	1,419,120
Premises	92,770	94,937	82,920	88,970	0	88,970
Transport	11,790	4,158	10,180	10,180	0	10,180
Supplies and Services	397,190	412,580	399,865	401,025	0	401,025
Third Party Payments	16,420	63,330	20,240	20,610	0	20,610
Internal Recharges	4,720	4,720	4,720	4,720	0	4,720
Total Expenditure	1,713,240	1,764,518	1,800,405	1,944,625	0	1,944,625
Grants and Contributions	(29,110)	(34,765)	(2,600)	(2,600)	0	(2,600)
Fees and Charges	(68,970)	(65,492)	(83,460)	(85,090)	(5,000)	(90,090)
Other Income	(16,720)	(28,458)	(40,310)	(40,310)	0	(40,310)
Total Income	(114,800)	(128,714)	(126,370)	(128,000)	(5,000)	(133,000)
Grand Total	1,598,440	1,635,804	1,674,035	1,816,625	(5,000)	1,811,625

Directorate: Corporate and Managing Director

Summary by sub-service:

DIRECTORATE : CORPORATE AND MANAGING DIRECTOR	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Corporate Leadership Team Expenditure	655,390	653,800	675,850	715,780	0	715,780
Corporate Leadership Team Total	655,390	653,800	675,850	715,780	0	715,780
Legal Service Expenditure	121,470	114,731	151,330	187,510	0	187,510
Legal Service Income	(17,910)	(30,137)	(41,910)	(41,910)	0	(41,910)
Legal Service Total	103,560	84,594	109,420	145,600	0	145,600
Electoral Services Expenditure	232,590	262,480	239,880	248,340	0	248,340
Electoral Services Income	(26,920)	(34,277)	(1,800)	(1,800)	0	(1,800)
Electoral Services Total	205,670	228,203	238,080	246,540	0	246,540
Democratic Support Expenditure	453,140	443,300	456,550	463,620	0	463,620
Democratic Support Income	(1,000)	(1,000)	(1,000)	(1,000)	0	(1,000)
Democratic Support Total	452,140	442,300	455,550	462,620	0	462,620
The Guildhall Expenditure	250,650	290,207	276,795	329,375	0	329,375
The Guildhall Income	(68,970)	(63,300)	(81,660)	(83,290)	(5,000)	(88,290)
The Guildhall Total	181,680	226,907	195,135	246,085	(5,000)	241,085
Grand Total	1,598,440	1,635,804	1,674,035	1,816,625	(5,000)	1,811,625

**WORCESTER CITY COUNCIL
BUDGET 2020/21**

DIRECTORATE : HOUSING BENEFIT SUBSIDY	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
HB Overpayments Bad Debt Provision	0	(103,550)	0	0	0	0
Total Expenditure	0	(103,550)	0	0	0	0
Grants and Contributions (DHP)	(199,360)	(194,390)	(165,600)	(165,600)	0	(165,600)
Total Income	(199,360)	(194,390)	(165,600)	(165,600)	0	(165,600)
Housing Benefit Payments	28,699,360	29,896,327	28,665,600	28,665,600	0	28,665,600
Housing Benefit Overpayments	850,000	1,240,560	850,000	850,000	0	850,000
HB Overpayments Recovered	(1,482,000)	(1,767,456)	(1,482,000)	(1,482,000)	0	(1,482,000)
Housing Benefit Subsidy	(27,900,000)	(29,045,031)	(27,900,000)	(27,900,000)	0	(27,900,000)
Revs and Bens Subsidy Total	167,360	324,400	133,600	133,600	0	133,600
Grand Total	(32,000)	26,460	(32,000)	(32,000)	0	(32,000)

Directorate: Housing Benefit Subsidy

Summary by sub-service:

DIRECTORATE : HOUSING BENEFIT SUBSIDY	Annual Budget 2018/19	Final Actuals 2018/19	Base Budget 2019/20	Base Budget 2020/21	Income & Efficiency Plan 2020/21	Final Base Budget 2020/21
Housing Benefit Subsidy Expenditure	28,067,360	29,265,881	28,033,600	28,033,600	0	28,033,600
Housing Benefit Subsidy Income	(28,099,360)	(29,239,421)	(28,065,600)	(28,065,600)	0	(28,065,600)
Housing Benefit Subsidy Total	(32,000)	26,460	(32,000)	(32,000)	0	(32,000)
Grand Total	(32,000)	26,460	(32,000)	(32,000)	0	(32,000)