



Building a successful future on 2,000 years of history

**BUDGET BOOK
2022-23**

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

GENERAL FUND SUMMARY	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	12,879,171	12,334,239	11,699,680	12,289,420	0	12,289,420
Premises	3,781,330	3,732,175	3,018,270	3,292,540	0	3,292,540
Transport	580,900	536,256	588,220	679,163	0	679,163
Supplies and Services	3,328,369	3,274,763	2,219,374	2,428,891	(2,000)	2,426,891
Third Party Payments	9,431,242	9,707,156	4,803,327	4,931,913	(21,000)	4,910,913
Internal Recharges	137,641	190,900	143,060	143,060	0	143,060
Total Expenditure	30,138,653	29,775,489	22,471,931	23,764,987	(23,000)	23,741,987
Internal Recharges	(137,641)	(190,900)	(143,060)	(143,060)	0	(143,060)
Grants and Contributions	(8,859,158)	(9,030,716)	(913,080)	(1,000,380)	0	(1,000,380)
Fees and Charges	(8,547,250)	(5,679,616)	(8,462,900)	(8,519,030)	(35,550)	(8,554,580)
Other Income	(3,655,910)	(2,789,045)	(2,310,920)	(2,928,170)	0	(2,928,170)
Total Income	(21,199,959)	(17,690,276)	(11,829,960)	(12,590,640)	(35,550)	(12,626,190)
Housing Benefit and DHP Payments	28,701,670	23,735,874	28,665,600	28,665,600	0	28,665,600
Housing Benefit Overpayments	850,000	448,157	850,000	850,000	0	850,000
HB Overpayments Bad Debt Provision	0	135,980	0	0	0	0
HB Overpayments Recovered	(1,482,000)	(751,843)	(1,482,000)	(1,482,000)	0	(1,482,000)
Discretionary Housing Payment Grant Received	(215,130)	(215,132)	(165,600)	(165,600)	0	(165,600)
Housing Benefit Subsidy Received	(27,900,000)	(22,756,134)	(27,900,000)	(27,900,000)	0	(27,900,000)
Revs and Bens Housing Benefit Subsidy	(45,460)	596,902	(32,000)	(32,000)	0	(32,000)
NET COST OF SERVICES	8,893,234	12,682,115	10,609,971	11,142,347	(58,550)	11,083,797
Interest Payable	538,130	446,808	686,416	526,936	0	526,936
Investment Interest	(51,650)	(9,650)	(49,760)	(5,005)	0	(5,005)
Loan Interest	0	(7,628)	0	0	0	0
Property Fund Dividends	(120,000)	(117,498)	(120,000)	(120,000)	0	(120,000)
Notional Interest Receivable	(78,000)	(42,000)	(162,000)	(211,000)	0	(211,000)
Gain/Loss on Fixed Asset Disposals	0	(36,515)	0	0	0	0
Minimum Revenue Provision	709,420	643,258	912,078	887,974	0	887,974
Net Capital Charges	997,900	876,775	1,266,734	1,078,905	0	1,078,905
Parish Precept - St Peters	39,940	39,944	39,940	39,940	0	39,940
Parish Precept - Warndon	109,590	109,588	109,590	109,590	0	109,590
Collect Fund Precept Parishes	(149,530)	(149,532)	(149,530)	(149,530)	0	(149,530)
Net Parish Precepts	0	0	0	0	0	0
To Earmarked Reserves	12,596,164	13,015,803	99,100	99,150	0	99,150
From Earmarked Reserves	(1,633,418)	(1,633,416)	0	0	0	0
Net Revenue Movement on Reserves	10,962,746	11,382,387	99,100	99,150	0	99,150
Net Operating Costs	11,960,646	12,259,162	1,365,834	1,178,055	0	1,178,055
NET BUDGET REQUIREMENT	20,853,880	24,941,277	11,975,805	12,320,402	(58,550)	12,261,852
Council Tax	(6,209,580)	(6,209,522)	(6,257,125)	(6,566,859)	0	(6,566,859)
Business Rates	(3,081,617)	(2,161,286)	(3,696,680)	(3,768,610)	0	(3,768,610)
To Earmarked Reserves (Govt Support Grants)	(10,427,683)	(15,348,558)	(828,300)	(228,000)	0	(228,000)
New Homes Bonus	(901,000)	(985,104)	(447,000)	(890,383)	0	(890,383)
From Earmarked Reserves	0	0	(746,700)	(958,000)	0	(958,000)
SOURCES OF FINANCE	(20,619,880)	(24,704,469)	(11,975,805)	(12,411,852)	0	(12,411,852)
TRANSFERS FROM / (TO) GENERAL FUND	234,000	236,808	0	(91,450)	(58,550)	(150,000)

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

DIRECTORATE : PLANNING AND GOVERNANCE	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	1,890,094	1,668,030	1,957,330	1,975,190	0	1,975,190
Premises	63,045	64,384	80,710	76,630	0	76,630
Transport	13,530	146	13,530	13,530	0	13,530
Supplies and Services	487,315	455,759	504,215	592,425	0	592,425
Third Party Payments	222,180	194,910	268,750	277,910	0	277,910
Internal Recharges	21,251	21,247	22,940	22,940	0	22,940
Total Expenditure	2,697,415	2,404,475	2,847,475	2,958,625	0	2,958,625
Internal Recharges	0	173	0	0	0	0
Grants and Contributions	(34,470)	(39,207)	(2,600)	(2,600)	0	(2,600)
Fees and Charges	(800,220)	(651,241)	(806,140)	(807,120)	(5,000)	(812,120)
Other Income	(41,510)	(32,107)	(40,310)	(30,310)	0	(30,310)
Total Income	(876,200)	(722,382)	(849,050)	(840,030)	(5,000)	(845,030)
Grand Total	1,821,215	1,682,092	1,998,425	2,118,595	(5,000)	2,113,595

Summary by service:

DIRECTORATE : PLANNING AND GOVERNANCE	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Planning Expenditure	1,110,820	931,503	996,350	1,221,200	0	1,221,200
Planning Income	(728,900)	(661,904)	(710,170)	(710,210)	0	(710,210)
Economic Dev and Planning Total	381,920	269,598	286,180	510,990	0	510,990
Governance Expenditure	1,586,595	1,472,972	1,851,125	1,737,425	0	1,737,425
Governance Income	-147,300	(60,478)	(138,880)	(129,820)	(5,000)	(134,820)
Museums Service Total	1,439,295	1,412,494	1,712,245	1,607,605	(5,000)	1,602,605
Grand Total	1,821,215	1,682,092	1,998,425	2,118,595	(5,000)	2,113,595

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

Governance	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	1,075,964	980,814	1,285,900	1,082,860	0	1,082,860
Premises	62,945	64,384	80,610	76,530	0	76,530
Transport	8,360	176	8,360	8,360	0	8,360
Supplies and Services	398,035	375,152	433,005	521,115	0	521,115
Third Party Payments	38,260	49,417	38,530	43,840	0	43,840
Internal Recharges	3,031	3,031	4,720	4,720	0	4,720
Total Expenditure	1,586,595	1,472,972	1,851,125	1,737,425	0	1,737,425
Grants and Contributions	(16,900)	(21,639)	(2,600)	(2,600)	0	(2,600)
Fees and Charges	(90,090)	(8,164)	(95,970)	(96,910)	(5,000)	(101,910)
Other Income	(40,310)	(31,097)	(40,310)	(30,310)	0	(30,310)
Total Income	(147,300)	(60,900)	(138,880)	(129,820)	(5,000)	(134,820)
Grand Total	1,439,295	1,412,072	1,712,245	1,607,605	(5,000)	1,602,605

Directorate:

Planning and Governance Directorate

Summary by sub-service:

Governance	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
People Services Expenditure	260,194	270,032	374,340	331,520	0	331,520
People Services Income	0	(117)	0	0	0	0
People Services Total	260,194	269,915	374,340	331,520	0	331,520
Customer Services Expenditure	149,800	123,604	178,320	108,470	0	108,470
Customer Services Income	0	(2,323)	0	0	0	0
Corporate Leadership Team Total	149,800	121,281	178,320	108,470	0	108,470
Legal Service Expenditure	200,360	189,359	205,600	216,420	0	216,420
Legal Service Income	(41,910)	(34,777)	(41,910)	(31,910)	0	(31,910)
Legal Service Total	158,450	154,581	163,690	184,510	0	184,510
Electoral Services Expenditure	190,460	181,343	254,410	233,590	0	233,590
Electoral Services Income	(16,100)	(17,085)	(1,800)	(1,800)	0	(1,800)
Electoral Services Total	174,360	164,258	252,610	231,790	0	231,790
Democratic Support Expenditure	463,500	421,639	472,290	512,750	0	512,750
Democratic Support Income	(1,000)	(1,000)	(1,000)	(1,000)	0	(1,000)
Democratic Support Total	462,500	420,639	471,290	511,750	0	511,750
The Guildhall Expenditure	244,661	227,911	319,195	285,045	0	285,045
The Guildhall Income	(88,290)	(5,175)	(94,170)	(95,110)	(5,000)	(100,110)
The Guildhall Total	156,371	222,736	225,025	189,935	(5,000)	184,935
Corporate Health and Safety Expenditure	77,620	59,085	46,970	49,630	0	49,630
Corporate Health & Safety Total	77,620	59,085	46,970	49,630	0	49,630
Grand Total	1,439,295	1,412,494	1,712,245	1,607,605	(5,000)	1,602,605

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

PLANNING	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	814,130	687,216	671,430	892,330	0	892,330
Premises	100	0	100	100	0	100
Transport	5,170	-29	5,170	5,170	0	5,170
Supplies and Services	89,280	80,607	71,210	71,310	0	71,310
Third Party Payments	183,920	145,493	230,220	234,070	0	234,070
Internal Recharges	18,220	18,216	18,220	18,220	0	18,220
Total Expenditure	1,110,820	931,503	996,350	1,221,200	0	1,221,200
Grants and Contributions	(17,570)	(17,568)	0	0	0	0
Fees and Charges	(710,130)	(643,077)	(710,170)	(710,210)	0	(710,210)
Other Income	(1,200)	(1,009)	0	0	0	0
Total Income	(728,900)	(661,654)	(710,170)	(710,210)	0	(710,210)
Grand Total	381,920	269,848	286,180	510,990	0	510,990

Directorate:

Planning and Governance

Summary by sub-service:

PLANNING	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Land Charges Expenditure	107,560	112,023	111,290	112,530	0	112,530
Land Charges Income	(112,710)	(94,042)	(112,710)	(112,710)	0	(112,710)
Land Charges Total	(5,150)	17,981	(1,420)	(180)	0	(180)
Building Control Expenditure	91,860	64,493	93,470	95,340	0	95,340
Building Control Income	(110,350)	(90,745)	(110,350)	(110,350)	0	(110,350)
Building Control Total	(18,490)	(26,252)	(16,880)	(15,010)	0	(15,010)
Planning Policy Expenditure	215,410	181,235	247,410	282,090	0	282,090
Planning Policy Income	0	0	0	0	0	0
Planning Policy Total	215,410	181,235	247,410	282,090	0	282,090
Planning Management Expenditure	0	0	0	86,610	0	86,610
Planning Management Income	0	0	0	0	0	0
Planning Management Total	0	0	0	86,610	0	86,610
Dev Control and Enforcement Expenditure	460,880	348,516	440,290	509,100	0	509,100
Dev Control and Enforcement Income	(482,070)	(455,900)	(482,110)	(482,150)	0	(482,150)
Dev Control and Enforcement Total	(21,190)	(107,384)	(41,820)	26,950	0	26,950
Heritage and Design Expenditure	235,110	225,235	103,890	135,530	0	135,530
Heritage and Design Income	(23,770)	(21,218)	(5,000)	(5,000)	0	(5,000)
Heritage and Design Total	211,340	204,017	98,890	130,530	0	130,530
Grand Total	381,920	269,598	286,180	510,990	0	510,990

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

DIRECTORATE : OPERATIONS, OPERATIONS, HOMES AND COMMUNITIES	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	6,420,117	6,126,149	5,768,960	6,138,560	0	6,138,560
Premises	2,370,304	2,410,878	1,487,330	1,502,550	0	1,502,550
Transport	486,580	458,304	493,860	585,163	0	585,163
Supplies and Services	1,398,263	1,255,015	1,117,805	1,077,645	-2,000	1,075,645
Third Party Payments	3,081,236	3,241,770	1,521,630	1,556,265	0	1,556,265
Internal Recharges	86,365	107,965	93,260	93,260	0	93,260
Total Expenditure	13,842,865	13,600,080	10,482,845	10,953,443	(2,000)	10,951,443
Grants and Contributions	(2,787,857)	(2,915,808)	(208,540)	(206,040)	0	(206,040)
Fees and Charges	(7,495,030)	(4,858,427)	(7,404,760)	(7,459,910)	(30,550)	(7,490,460)
Other Income	(1,972,830)	(1,397,141)	(1,212,090)	(1,272,580)	0	(1,272,580)
Internal Recharges	(67,421)	(120,434)	(72,840)	(72,840)	0	(72,840)
Total Income	(12,323,138)	(9,291,810)	(8,898,230)	(9,011,370)	(30,550)	(9,041,920)
Grand Total	1,519,727	4,308,271	1,584,615	1,942,073	(32,550)	1,909,523

Summary by service:

DIRECTORATE : OPERATIONS, HOMES AND COMMUNITIES	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Homes and Communities Expenditure	6,389,377	6,483,258	3,155,550	3,344,545	0	3,344,545
Homes and Communities Income	(4,645,187)	(4,200,955)	(1,518,560)	(1,601,730)	0	(1,601,730)
Homes and Communities Total	1,744,190	2,282,302	1,636,990	1,742,815	0	1,742,815
City Operations Expenditure	7,453,488	7,116,823	7,327,295	7,608,898	(2,000)	7,606,898
City Operations Income	(7,677,951)	(5,090,855)	(7,379,670)	(7,409,640)	(30,550)	(7,440,190)
City Operations Total	(224,463)	2,025,968	(52,375)	199,258	(32,550)	166,708
Grand Total	1,519,727	4,308,271	1,584,615	1,942,073	(32,550)	1,909,523

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

HOMES AND COMMUNITIES	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	1,753,520	1,659,633	1,265,500	1,397,780	0	1,397,780
Premises	1,516,734	1,572,914	541,580	565,490	0	565,490
Transport	6,340	1,340	6,340	6,340	0	6,340
Supplies and Services	427,078	355,464	220,440	225,670	0	225,670
Third Party Payments	2,685,705	2,893,475	1,121,690	1,149,265	0	1,149,265
Internal Recharges	0	433	0	0	0	0
Total Expenditure	6,389,377	6,483,258	3,155,550	3,344,545	0	3,344,545
Internal Recharges	0	0	0	0	0	0
Grants and Contributions	(2,606,357)	(2,715,630)	(72,600)	(70,100)	0	(70,100)
Fees and Charges	(515,690)	(462,703)	(504,640)	(506,820)	0	(506,820)
Other Income	(1,523,140)	(1,022,622)	(941,320)	(1,024,810)	0	(1,024,810)
Total Income	(4,645,187)	(4,200,955)	(1,518,560)	(1,601,730)	0	(1,601,730)
Grand Total	1,744,190	2,282,302	1,636,990	1,742,815	0	1,742,815

Directorate:

Operations, Homes and Communities

Summary by sub-service:

HOMES AND COMMUNITIES	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Homelessness Expenditure	3,475,882	3,516,768	1,090,800	1,054,150	0	1,054,150
Homelessness Income	(3,087,976)	(3,156,053)	(476,350)	(518,650)	0	(518,650)
Homelessness Total	387,906	360,715	614,450	535,500	0	535,500
Welfare Assistance Scheme Expenditure	149,250	119,631	118,610	120,870	0	120,870
Welfare Assistance Scheme Income	0	0	0	0	0	0
Welfare Assistance Scheme Total	149,250	119,631	118,610	120,870	0	120,870
Private Sector Housing Expenditure	231,820	227,985	176,020	168,950	0	168,950
Private Sector Housing Income	(153,083)	(170,846)	(143,850)	(143,850)	0	(143,850)
Private Sector Housing Total	78,737	57,138	32,170	25,100	0	25,100
Strategic Housing Expenditure	519,495	456,166	322,670	428,490	0	428,490
Strategic Housing Income	(20,500)	(24,554)	(20,500)	(20,500)	0	(20,500)
Strategic Housing Total	498,995	431,612	302,170	407,990	0	407,990
Regulatory Services Expenditure	633,532	637,477	592,640	619,490	0	619,490
Regulatory Services Income	(414,932)	(365,631)	(360,790)	(362,970)	0	(362,970)
Regulatory Services Total	218,600	271,845	231,850	256,520	0	256,520
Community Services Management Expenditure	192,050	198,386	92,600	144,100	0	144,100
Community Services Management Income	(30,000)	(18,511)	(30,000)	(30,000)	0	(30,000)
Community Services Management Total	162,050	179,875	62,600	114,100	0	114,100
Community Engagement Expenditure	252,080	196,164	208,130	242,140	0	242,140
Community Engagement Income	(23,000)	(8,516)	(23,000)	(23,000)	0	(23,000)
Community Engagement Total	229,080	187,647	185,130	219,140	0	219,140
Community Safety Expenditure	253,570	233,821	164,480	165,870	0	165,870
Community Safety Income	(190,224)	(173,560)	(9,530)	(9,530)	0	(9,530)
Community Safety Total	63,346	60,260	154,950	156,340	0	156,340
Leisure and Sports Provision Expenditure	125,930	345,768	25,620	26,130	0	26,130
Leisure and Sports Provision Income	(656,972)	(201,542)	(434,540)	(473,230)	0	(473,230)
Leisure and Sports Provision Total	(531,042)	144,226	(408,920)	(447,100)	0	(447,100)
Community Activities Expenditure	555,768	551,093	363,980	374,355	0	374,355
Community Activities Income	(68,500)	(81,740)	(20,000)	(20,000)	0	(20,000)
Community Activities Total	487,268	469,353	343,980	354,355	0	354,355
Grand Total	1,744,190	2,282,302	1,636,990	1,742,815	0	1,742,815

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

CITY OPERATIONS	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	4,666,597	4,466,516	4,503,460	4,740,780	0	4,740,780
Premises	853,570	837,964	945,750	937,060	0	937,060
Transport	480,240	456,964	487,520	578,823	0	578,823
Supplies and Services	971,185	899,551	897,365	851,975	-2,000	849,975
Third Party Payments	395,531	348,295	399,940	407,000	0	407,000
Internal Recharges	86,365	107,533	93,260	93,260	0	93,260
Total Expenditure	7,453,488	7,116,823	7,327,295	7,608,898	(2,000)	7,606,898
Internal Recharges	(67,421)	(120,434)	(72,840)	(72,840)	0	(72,840)
Grants and Contributions	(181,500)	(200,178)	(135,940)	(135,940)	0	(135,940)
Fees and Charges	(6,979,340)	(4,395,724)	(6,900,120)	(6,953,090)	(30,550)	(6,983,640)
Other Income	(449,690)	(374,519)	(270,770)	(247,770)	0	(247,770)
Total Income	(7,677,951)	(5,090,855)	(7,379,670)	(7,409,640)	(30,550)	(7,440,190)
Grand Total	(224,463)	2,025,968	(52,375)	199,258	(32,550)	166,708

Directorate:

Operations, Homes and Communities

Summary by sub-service:

CITY OPERATIONS	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Operations Management Expenditure	98,650	103,752	101,050	103,800	0	103,800
Operations Management Total	98,650	103,752	101,050	103,800	0	103,800
Projects Team Expenditure	161,150	155,865	163,530	165,530	0	165,530
Projects Team Total	161,150	155,865	163,530	165,530	0	165,530
Street Scene Expenditure	2,196,667	2,147,618	2,314,165	2,399,635	0	2,399,635
Street Scene Income	(283,210)	(315,502)	(288,480)	(286,040)	(25,550)	(311,590)
Street Scene Total	1,913,457	1,832,117	2,025,685	2,113,595	(25,550)	2,088,045
Waste and Fleet Services Expenditure	2,749,388	2,634,738	2,661,780	2,766,073	0	2,766,073
Waste and Fleet Services Income	(1,712,671)	(1,397,119)	(1,564,230)	(1,602,500)	0	(1,602,500)
Waste and Fleet Services Total	1,036,717	1,237,619	1,097,550	1,163,573	0	1,163,573
Parking and Enforcement Expenditure	1,482,992	1,295,151	1,428,270	1,489,170	(2,000)	1,487,170
Parking and Enforcement Income	(3,962,270)	(1,694,077)	(3,936,710)	(3,916,710)	0	(3,916,710)
Parking and Enforcement Total	(2,479,278)	(398,925)	(2,508,440)	(2,427,540)	(2,000)	(2,429,540)
Bereavement Expenditure	764,641	779,698	658,500	684,690	0	684,690
Bereavement Income	(1,719,800)	(1,684,157)	(1,590,250)	(1,604,390)	(5,000)	(1,609,390)
Bereavement Total	(955,159)	(904,459)	(931,750)	(919,700)	(5,000)	(924,700)
Grand Total	(224,463)	2,025,968	(52,375)	199,258	(32,550)	166,708

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

DIRECTORATE : FINANCE AND RESOURCES	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	3,173,660	3,143,042	2,786,130	3,075,900	0	3,075,900
Premises	1,176,830	1,113,213	1,279,560	1,565,090	0	1,565,090
Transport	75,180	70,054	75,180	75,180	0	75,180
Supplies and Services	1,200,491	1,434,618	398,949	536,746	0	536,746
Third Party Payments	2,651,590	2,761,605	2,467,484	2,527,610	0	2,527,610
Internal Recharges	7,387	43,211	6,000	6,000	0	6,000
Total Expenditure	8,285,138	8,565,743	7,013,303	7,786,526	0	7,786,526
Internal Recharges	(70,220)	(70,216)	(70,220)	(70,220)	0	(70,220)
Grants and Contributions	(2,107,891)	(2,150,668)	(701,940)	(791,740)	0	(791,740)
Fees and Charges	(252,000)	(169,948)	(252,000)	(252,000)	0	(252,000)
Other Income	(1,404,940)	(1,310,163)	(822,640)	(1,412,400)	0	(1,412,400)
Total Income	(3,835,051)	(3,700,995)	(1,846,800)	(2,526,360)	0	(2,526,360)
Grand Total	4,450,087	4,864,748	5,166,503	5,260,166	0	5,260,166

Summary by service:

DIRECTORATE : FINANCE AND RESOURCES	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Policy and Strategy Expenditure	1,601,999	1,486,350	1,515,620	1,671,470	0	1,671,470
Policy and Strategy Income	-39,720	(37,402)	(3,000)	(3,000)	0	(3,000)
Policy and Strategy Total	1,562,279	1,448,948	1,512,620	1,668,470	0	1,668,470
Corporate Expenditure	1,623,557	1,879,617	1,221,769	1,278,386	0	1,278,386
Corporate Income	(493,424)	(491,341)	508,490	(161,510)	0	(161,510)
Corporate Total	1,130,133	1,388,276	1,730,259	1,116,876	0	1,116,876
Finance Service Expenditure	895,460	957,811	932,304	1,078,570	0	1,078,570
Finance Service Income	(13,700)	(12,141)	(13,700)	(13,700)	0	(13,700)
Finance Service Total	881,760	945,670	918,604	1,064,870	0	1,064,870
Internal Audit Shared Service Expenditure	398,910	340,093	413,040	418,180	0	418,180
Internal Audit Shared Service Income	(346,880)	(274,811)	(359,010)	(365,810)	0	(365,810)
Internal Audit Shared Service Total	52,030	65,282	54,030	52,370	0	52,370
Property and Assets Expenditure	1,639,397	1,659,537	1,650,540	2,024,650	0	2,024,650
Property and Assets Income	(1,248,690)	(1,199,416)	(1,263,690)	(1,263,690)	0	(1,263,690)
Property and Assets Total	390,707	460,122	386,850	760,960	0	760,960
Revs and Bens (exc HB subsidy) Expenditure	2,125,815	2,242,334	1,280,030	1,315,270	0	1,315,270
Revs and Bens (exc HB subsidy) Income	(1,692,637)	(1,685,884)	(715,890)	(718,650)	0	(718,650)
Revs and Bens (exc HB subsidy) Total	433,178	556,451	564,140	596,620	0	596,620
Grand Total	4,450,087	4,864,748	5,166,503	5,260,166	0	5,260,166

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

POLICY AND STRATEGY	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	807,616	715,911	688,840	808,050	0	808,050
Premises	0	0	0	0	0	0
Transport	1,050	12	1,050	1,050	0	1,050
Supplies and Services	176,743	198,356	179,630	182,390	0	182,390
Third Party Payments	616,590	572,071	646,100	679,980	0	679,980
Total Expenditure	1,601,999	1,486,350	1,515,620	1,671,470	0	1,671,470
Grants and Contributions	(36,720)	(36,720)	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Other Income	(3,000)	(682)	(3,000)	(3,000)	0	(3,000)
Total Income	(39,720)	(37,402)	(3,000)	(3,000)	0	(3,000)
Grand Total	1,562,279	1,448,948	1,512,620	1,668,470	0	1,668,470

Directorate:

Finance and Resources

Summary by sub-service:

POLICY AND STRATEGY	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Policy and Strategy Expenditure	478,480	416,557	424,720	437,240	0	437,240
Policy and Strategy Total	460,480	398,557	424,720	437,240	0	437,240
ICT Services Expenditure	698,070	710,663	745,020	781,610	0	781,610
ICT Services Total	698,070	710,663	745,020	781,610	0	781,610
Emergency Planning Expenditure	15,380	15,745	270	0	0	0
Emergency Planning Total	15,380	15,745	270	0	0	0
People Services Expenditure	178,316	112,386	107,240	195,720	0	195,720
People Services Income	0	(162)	0	0	0	0
People Services Total	178,316	112,224	107,240	195,720	0	195,720
Customer Services HUB Expenditure	0	(2,552)	0	0	0	0
Customer Services HUB Income	0	0	0	0	0	0
Customer Services Total	0	(2,552)	0	0	0	0
Communications Expenditure	231,753	233,551	238,370	256,900	0	256,900
Communications Income	(21,720)	(19,240)	(3,000)	(3,000)	0	(3,000)
Communications Total	210,033	214,311	235,370	253,900	0	253,900
Grand Total	1,562,279	1,448,948	1,512,620	1,668,470	0	1,668,470

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

CORPORATE COSTS AND INCOME	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	1,110,494	1,283,182	904,510	944,150	0	944,150
Premises	79,810	3,975	81,200	81,690	0	81,690
Supplies and Services	64,483	230,276	33,909	46,946	0	46,946
Third Party Payments	368,770	362,184	202,150	205,600	0	205,600
Total Expenditure	1,623,557	1,879,617	1,221,769	1,278,386	0	1,278,386
Internal Recharges	(70,220)	(70,216)	(70,220)	(70,220)	0	(70,220)
Grants and Contributions	(405,004)	(401,583)	(3,090)	(73,090)	0	(73,090)
Other Income	(18,200)	(19,542)	581,800	(18,200)	0	(18,200)
Total Income	(493,424)	(491,341)	508,490	(161,510)	0	(161,510)
Grand Total	1,130,133	1,388,276	1,730,259	1,116,876	0	1,116,876

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

FINANCE SERVICE	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	408,570	372,060	404,340	413,850	0	413,850
Premises	53,770	52,842	54,710	55,800	0	55,800
Transport	67,420	70,042	67,420	67,420	0	67,420
Supplies and Services	81,160	86,621	92,020	200,030	0	200,030
Third Party Payments	284,540	376,247	313,814	341,470	0	341,470
Total Expenditure	895,460	957,811	932,304	1,078,570	0	1,078,570
Grants and Contributions	(13,700)	(12,100)	(13,700)	(13,700)	0	(13,700)
Fees and Charges	0	0	0	0	0	0
Other Income	0	(41)	0	0	0	0
Total Income	(13,700)	(12,141)	(13,700)	(13,700)	0	(13,700)
Grand Total	881,760	945,670	918,604	1,064,870	0	1,064,870

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

INTERNAL AUDIT SHARED SERVICE	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	386,670	332,530	400,800	405,940	0	405,940
Premises	0	0	0	0	0	0
Transport	6,210	0	6,210	6,210	0	6,210
Supplies and Services	30	1,564	30	30	0	30
Internal Recharges	6,000	6,000	6,000	6,000	0	6,000
Total Expenditure	398,910	340,093	413,040	418,180	0	418,180
Grants and Contributions	(346,880)	(274,811)	(359,010)	(365,810)	0	(365,810)
Fees and Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Income	(346,880)	(274,811)	(359,010)	(365,810)	0	(365,810)
Grand Total	52,030	65,282	54,030	52,370	0	52,370

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

PROPERTY AND ASSETS	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	460,310	439,360	387,640	503,910	0	503,910
Premises	1,043,250	1,056,396	1,143,650	1,427,600	0	1,427,600
Transport	500	0	500	500	0	500
Supplies and Services	113,950	66,860	86,170	60,060	0	60,060
Third Party Payments	20,000	59,711	32,580	32,580	0	32,580
Internal Recharges	1,387	37,211	0	0	0	0
Total Expenditure	1,639,397	1,659,537	1,650,540	2,024,650	0	2,024,650
Grants and Contributions	0	(47,856)	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Other Income	(1,248,690)	(1,151,560)	(1,263,690)	(1,263,690)	0	(1,263,690)
Total Income	(1,248,690)	(1,199,416)	(1,263,690)	(1,263,690)	0	(1,263,690)
Grand Total	390,707	460,122	386,850	760,960	0	760,960

Directorate: Finance and Resources

Summary by sub-service:

PROPERTY AND ASSETS	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Corporate Buildings and Facilities Expenditure	85,180	37,551	57,040	129,070	0	129,070
Corporate Buildings and Facilities Income	(1,070)	0	(1,070)	(1,070)	0	(1,070)
Corporate Buildings and Facilities Total	84,110	37,551	55,970	128,000	0	128,000
Property Investment Assets Expenditure	4,830	15,673	113,200	116,810	0	116,810
Property Investment Assets Income	(1,247,620)	(1,149,049)	(1,262,620)	(1,262,620)	0	(1,262,620)
Property Investment Assets Total	(1,242,790)	(1,133,376)	(1,149,420)	(1,145,810)	0	(1,145,810)
Property Team Expenditure	509,080	468,449	436,770	553,460	0	553,460
Property Team Income	0	(200)	0	0	0	0
Property Team Total	509,080	468,249	436,770	553,460	0	553,460
Property Costs Expenditure	1,040,307	1,137,863	1,043,530	1,225,310	0	1,225,310
Property Costs Income	0	(50,167)	0	0	0	0
Property Costs Total	1,040,307	1,087,697	1,043,530	1,225,310	0	1,225,310
Grand Total	390,707	460,122	386,850	760,960	0	760,960

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

REVENUES AND BENEFITS SHARED SERVICE (EXCLUDING HB SUBSIDY)	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	0	0	0	0	0	0
Premises	0	0	0	0	0	0
Transport	0	0	0	0	0	0
Supplies and Services	764,125	850,943	7,190	47,290	0	47,290
Third Party Payments	1,361,690	1,391,391	1,272,840	1,267,980	0	1,267,980
Total Expenditure	2,125,815	2,242,334	1,280,030	1,315,270	0	1,315,270
Grants and Contributions	(1,305,587)	(1,377,599)	(326,140)	(339,140)	0	(339,140)
Fees and Charges	(252,000)	(169,948)	(252,000)	(252,000)	0	(252,000)
Other Income	(135,050)	(138,337)	(137,750)	(127,510)	0	(127,510)
Total Income	(1,692,637)	(1,685,884)	(715,890)	(718,650)	0	(718,650)
Grand Total	433,178	556,451	564,140	596,620	0	596,620

Directorate:

Finance and Resources

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

DIRECORATE : CORPORATE AND MANAGING DIRECTOR	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	1,395,300	1,397,018	1,187,260	1,099,770	0	1,099,770
Premises	171,151	143,701	170,670	148,270	0	148,270
Transport	5,610	7,752	5,650	5,290	0	5,290
Supplies and Services	242,300	129,371	198,405	222,075	0	222,075
Third Party Payments	3,476,236	3,508,872	545,463	570,128	(21,000)	549,128
Internal Recharges	22,638	18,477	20,860	20,860	0	20,860
Total Expenditure	5,313,235	5,205,191	2,128,308	2,066,393	(21,000)	2,045,393
Grants and Contributions	(3,928,940)	(3,925,033)	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Other Income	(236,630)	(49,634)	(235,880)	(212,880)	0	(212,880)
Total Income	(4,165,570)	(3,974,667)	(235,880)	(212,880)	0	(212,880)
Grand Total	1,147,665	1,230,524	1,892,428	1,853,513	(21,000)	1,832,513

Directorate: Corporate and Managing Director

Summary by sub-service:

DIRECORATE : CORPORATE AND MANAGING DIRECTOR	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Corporate Leadership Team Expenditure	779,670	774,060	789,290	654,420	0	654,420
Corporate Leadership Team Total	779,670	774,060	789,290	654,420	0	654,420
Economic Development Expenditure	3,856,726	3,774,553	651,475	708,615	0	708,615
Economic Development Income	(4,165,570)	(3,974,851)	(235,880)	(212,880)	0	(212,880)
Economic Development Total	(308,844)	(200,298)	415,595	495,735	0	495,735
Museums Service Expenditure	676,839	656,578	687,543	703,358	(21,000)	682,358
Museums Service Income	0	0	0	0	0	0
Museums Service Total	676,839	656,578	687,543	703,358	(21,000)	682,358
Grand Total	1,147,665	1,230,340	1,892,428	1,853,513	(21,000)	1,832,513

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

CORPORATE LEADERSHIP TEAM	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	773,750	773,083	783,370	648,650	0	648,650
Premises	300	0	300	300	0	300
Transport	2,290	6	2,290	2,140	0	2,140
Supplies and Services	3,330	971	3,330	3,330	0	3,330
Third Party Payments	0	0	0	0	0	0
Internal Recharges	0	0	0	0	0	0
Total Expenditure	779,670	774,060	789,290	654,420	0	654,420
Grants and Contributions	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Other Income	0	-239	0	0	0	0
Total Income	0	(239)	0	0	0	0
Grand Total	779,670	773,821	789,290	654,420	0	654,420

Directorate:

Corporate and Managing Director

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

Economic Development	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	621,550	623,935	403,890	435,170	0	435,170
Premises	1,000	654	1,000	1,000	0	1,000
Transport	3,320	7,747	3,360	3,150	0	3,150
Supplies and Services	222,580	105,503	178,685	203,745	0	203,745
Third Party Payments	2,994,276	3,026,892	50,540	51,550	0	51,550
Internal Recharges	14,000	9,823	14,000	14,000	0	14,000
Total Expenditure	3,856,726	3,774,553	651,475	708,615	0	708,615
Grants and Contributions	(3,928,940)	(3,925,033)	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Other Income	(236,630)	(49,395)	(235,880)	(212,880)	0	(212,880)
Total Income	(4,165,570)	(3,974,428)	(235,880)	(212,880)	0	(212,880)
Grand Total	(308,844)	(199,876)	415,595	495,735	0	495,735

Directorate:

Corporate and Managing Director

Summary by sub-service:

Economic Development	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Economic Development and Regen Expenditure	504,430	517,875	298,250	326,030	0	326,030
Economic Development and Regen Income	0	0	0	0	0	0
Economic Development and Regens Total	504,430	517,875	298,250	326,030	0	326,030
City Centre and Tourism Expenditure	329,120	173,259	306,745	335,385	0	335,385
City Centre and Tourism Income	(248,630)	(49,818)	(235,880)	(212,880)	0	(212,880)
City Centre and Tourism Total	80,490	123,441	70,865	122,505	0	122,505
Initiatives and Projects Expenditure	3,023,176	3,083,418	46,480	47,200	0	47,200
Initiatives and Projects Income	(3,916,940)	(3,925,033)	0	0	0	0
Initiatives and Projects Total	(893,764)	(841,615)	46,480	47,200	0	47,200
Grand Total	(308,844)	(200,298)	415,595	495,735	0	495,735

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

JOINT MUSEUMS SERVICE	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Employees	0	0	0	15,950	0	15,950
Premises	169,851	143,047	169,370	146,970	0	146,970
Transport	0	0	0	0	0	0
Supplies and Services	16,390	22,898	16,390	15,000	0	15,000
Third Party Payments	481,960	481,980	494,923	518,578	(21,000)	497,578
Internal Recharges	8,638	8,654	6,860	6,860	0	6,860
Total Expenditure	676,839	656,578	687,543	703,358	(21,000)	682,358
Grants and Contributions	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Other Income	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Grand Total	676,839	656,578	687,543	703,358	(21,000)	682,358

Directorate:

Corporate and Managing Director

**WORCESTER CITY COUNCIL
BUDGET 2022/23**

DIRECTORATE : HOUSING BENEFIT SUBSIDY	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
HB Overpayments Bad Debt Provision	0	135,980	0	0	0	0
Total Expenditure	0	135,980	0	0	0	0
Grants and Contributions (DHP)	(215,130)	(215,132)	(165,600)	(165,600)	0	(165,600)
Total Income	(215,130)	(215,132)	(165,600)	(165,600)	0	(165,600)
Housing Benefit Payments	28,701,670	23,735,874	28,665,600	28,665,600	0	28,665,600
Housing Benefit Overpayments	850,000	448,157	850,000	850,000	0	850,000
HB Overpayments Recovered	(1,482,000)	(751,843)	(1,482,000)	(1,482,000)	0	(1,482,000)
Housing Benefit Subsidy	(27,900,000)	(22,756,134)	(27,900,000)	(27,900,000)	0	(27,900,000)
Revs and Bens Subsidy Total	169,670	676,054	133,600	133,600	0	133,600
Grand Total	(45,460)	596,902	(32,000)	(32,000)	0	(32,000)

Directorate:

Housing Benefit Subsidy

Summary by sub-service:

DIRECTORATE : HOUSING BENEFIT SUBSIDY	Annual Budget 2020/21	Final Actuals 2020/21	Base Budget 2021/22	Base Budget 2022/23	Income & Efficiency Plan 2022/23	Draft Base Budget 2022/23
Housing Benefit Subsidy Expenditure	28,069,670	23,568,168	28,033,600	28,033,600	0	28,033,600
Housing Benefit Subsidy Income	(28,115,130)	(22,971,266)	(28,065,600)	(28,065,600)	0	(28,065,600)
Housing Benefit Subsidy Total	(45,460)	596,902	(32,000)	(32,000)	0	(32,000)
Grand Total	(45,460)	596,902	(32,000)	(32,000)	0	(32,000)